



Solvency and Financial Condition Report 2019

ERGO Insurance NV/SA

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| Content: | Solvency and Financial Condition Report 2019 |
| Version: | 2.0 |
| Status: | FINAL |
| Reporting period: | 01/01/2019 – 31/12/2019 |
| Valid from: | 03/04/2020 |
| Report Owner: | Risk Governance and Reporting |
| Reviewed by: | Management Committee, 24/03/2020 Audit and Risk Committee, 03/04/2020 |
| Authorized by : | Board of Directors, 03/04/2020 |
| Level of obligation: | ERGO Insurance NV/SA |

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EXECUTIVE SUMMARY

ERGO Insurance NV/SA (hereafter the “company”) is part of the ERGO Group that in turn is part of the Munich Re Group. The company provides life insurance products with a focus on pension savings and long term savings.

This document is the Solvency and Financial Condition Report (“SFCR”) of ERGO Insurance NV/SA. Munich Re prepares a consolidated SFCR at Group level. The published report for the 2019 financial year can be found at www.munichre.com/en/ir/result-center/index.html.

The purpose of this report is to assist policyholders and other stakeholders to understand the solvency and financial position of ERGO Insurance NV/SA as at 31 December 2019 (i.e. reporting period is 1 January 2019 to 31 December 2019). Data contained in this report are subject to data quality monitoring.

Section A - Business and Performance

The company’s mission is to take good care of the savings our customers have entrusted us with and to protect their pension savings and financial health for the full duration of their contracts.

In 2019, ERGO Insurance NV/SA progressed significantly in its implementation of the New Strategy. In Q4 2019, the Board of Directors approved the closing of the program with remaining activities managed by business departments. The Management of the company monitors the evolution of its policy portfolios as well as the financial capacity of the company. Decisions taken earlier in 2017 and 2018 on capital management and investment strategy are delivering expected results in 2019 and as such are supporting the solvency position. The Solvency II ratio at year-end 2019 is established at 259% compared to 273% at year-end 2018.

Underwriting performance

The underwriting performance is based on the premiums the company receives, the claims paid out to clients and the different expenses related to administration and commercialization of policies.

In 2019, the following key developments occurred:

- Following the progress made in the implementation of the run-off strategy, the **Gross Written Premium** declined by 19% (-56,5 ml €), from 353,7 ml € in 2018 to 297,2 ml € in 2019.
- The overall **claims** incurred increased by 24% (+84,8 ml €), driven by Insurance with Profit Participation policies, where claims increased by 28% (+72,1 ml €). Other life insurance and Index-linked and unit-linked insurance claims increased by 16% (+4,2 ml €) and by 6% (+3,6 ml €), respectively.
- **Personnel and general expenses** are established at 47,2 ml € in 2019, compared to 51,5 ml € in 2018. The total expenses before cost allocation, excluding paid restructuring expenses provisioned in 2016, are 4,4 ml € lower compared to 2018.

Investment performance

The net income from investments decreased from 127 ml € in 2018 to 86 ml € in 2019, mainly driven by a decrease in the extraordinary investment result from 31,5 ml € in 2018 to -1,8 ml € in 2019. This is explained by the realisation of valuation reserves on fixed income investments in 2018.

Section B – System of Governance

The most important governing bodies in the System of Governance include: the Board of Directors; Audit and Risk Committee; the Nomination and Remuneration Committee, and the Management Committee.

During 2019, the onboarding of new Management Committee members reinforced the culture for sound risk management within ERGO Insurance NV/SA. The management of Independent Control Functions remained largely unchanged, providing stability in actuarial controlling, risk and compliance controlling and audit oversight. The company’s Risk Management System is built to identify, assess and measure, steer as well as monitor and report risks.

Continued focus remained on ensuring effective governance and further embedding an appropriate risk culture across the company, in line with the risk appetite set by the Board of Directors.

Section C - Risk Profile

The Risk Profile of the company provides at a given point in time a view on all the risks to which the company is exposed to, for instance:

- **Underwriting risk:** As is typical for an insurance company, underwriting risk represents the potential loss arising from entering into or underwriting insurance policies. Because of ERGO insurance N.V.'s business model and activities, its main underwriting risks are life risk and to a lesser extent health risk. In 2019, the decrease of interest rates led to a higher underwriting risk.
- **Market risk:** As is typical for a life insurance company, market risk is the major risk contributor to the company's Risk Profile. Market risk is the risk of a loss that may be caused by fluctuations in the prices of the financial instruments in a portfolio. The various risk factors are the interest rate, credit spreads, exchange rates, share prices or property prices. Movements in these various elements form the foundation of market risk. In 2019, a strong performance of the equity markets led to an increase in equity risk and also to higher unit-linked reserves and hence higher expected profits on those reserves. Interest rate risk decreased significantly, which is partly related to the very low interest rates by Q4 2019. The low interest rate risk is also the result of a good asset-liability matching.
- **Operational Risk:** The exposure to Operational Risk has significantly decreased in 2019 compared to 2018, mainly driven by a significant reinforcement of control activities in Operations, successful developments of system functionalities to automate processes, development of new applications such as Customer Support Platform providing a 360° view on clients, migration of old systems and actions taken to manage legacy risks.

The Risk Management Function maintains a comprehensive record of all risks on which it reports to the Management on a quarterly basis, pointing out new emerging risks, measuring progress on the mitigation actions and analysing behaviour of Key Risk Indicators. Cyber threats arising from the cyber space are identified and managed as part of the quarterly reporting. A specific program is started to improve the maturity to deal with Cyber security risks in general.

Section D - Valuation for Solvency Purposes

The company's economic balance sheet, like that of other insurers, comprises Assets, Technical Provisions and other liabilities. Technical Provisions are reserves for claims and premiums plus a risk margin. Assets, Technical Provisions and other liabilities are valued on a 'fair value' basis according to Solvency II requirements, meaning that the company's financial strength is sensitive to market movements in its value.

The Solvency II Technical Provisions (TP) are defined as the sum of the Best Estimate Liabilities (BE) and the Risk Margin. In 2019, the total Technical Provisions increased to 5,5 BI € in 2019 from 4,8 BI € in 2018, mainly due to the lower interest rates. The increase of the risk margin is also largely linked to the interest rate development.

Section E - Capital Management

The current capital management plan primarily aims to maintain a high financial capacity by having a strong solvency position that aims to assure, at all times, that the company can respect minimum regulatory requirements and capital requirements. The primary focus in 2019 was to maintain the attained position since year end 2018.

Nevertheless, where possible, measures were taken for further improvement. The main achievement of 2019 was delivering clearer model governance and further reviews of model and assumptions (most notably on lapses and disability) to calculate the solvency requirements.

The company continued to apply the Volatility Adjustment (VA), which in principle has a stabilizing effect on the solvency capital requirement, especially from market developments on spreads. Relying on its strong financial capacity and a high Solvency II ratio, the company obtained the exemption to further accrue 'flashing light reserves' for 2019.

Mainly as result of market developments, the solvency position slightly decreased, yet still staying at a comfortable level.

The company's Solvency II coverage ratios

Measures and decisions taken by the company were the main drivers to sustain the financial stability of the company:

- Solvency II coverage ratios at year end 2019: **259% of the SCR and 670% of the MCR** (with volatility adjustment)
- Solvency II coverage ratios at year end 2018: **273% of the SCR and 773% of the MCR** (with volatility adjustment)
- Solvency II coverage ratios at year end 2019: **243% of the SCR and 618% of the MCR** (without volatility adjustment)
- Solvency II coverage ratios at year end 2018: **225% of the SCR and 586% of the MCR** (without volatility adjustment)

The amount of the **Solvency Capital Requirement (SCR)** and the eligible amount of own funds to cover the SCR are classified by Tiers as illustrated in Table 1 below:

| Item | With VA | Without VA |
|--------------------------------|---------|------------|
| Eligible own funds to meet SCR | 750 | 712 |
| <i>Tier 1</i> | 606 | 566 |
| <i>Tier 2 (capped)</i> | 145 | 146 |
| <i>Tier 3</i> | - | - |
| SCR | 290 | 293 |

Table 1: SCR and eligible own funds by tiers in MI €

The amount of the **Minimum Capital Requirement (MCR)** and the eligible amount of basic own funds to cover the MCR are also classified by tiers as illustrated in the Table 2 below:

| Item | With VA | Without VA |
|--------------------------------------|---------|------------|
| Eligible basic own funds to meet MCR | 624 | 585 |
| <i>Tier 1</i> | 606 | 566 |
| <i>Tier 2 (capped)</i> | 19 | 19 |
| <i>Tier 3</i> | - | - |
| MCR | 93 | 95 |

Table 2: MCR and basic own funds by tiers in MI €

ERGO Insurance NV/SA is monitoring the potential impacts of the Corona / COVID-19 on its capital position. First indications could lead to a manageable drop in the Solvency II ratio as result of changed market circumstances since year end 2019, in similar ranges as presented in the sensitivity analyses in Section C.2.4. The exact impact depends on the exact levels of the interest and equity markets as the daily volatile changes in the month of March 2020 imply different impacts. The impact of the equity markets on the own funds is also largely compensated on the solvency ratio by similar impacts on the SCR.

A BUSINESS AND PERFORMANCE

A.1 Business

A.1.1 Company profile

ERGO Insurance NV/SA is a public limited company registered under the laws of Belgium, member of the Munich Re Group, with its registered office at 1000 Brussels, Loksumstraat 25, with company number 0414.875.829 and authorised by the National Bank of Belgium (NBB) under number 735 for branches 1a (accident), 21, 22, 23 and 26 (life insurances).

Until 30 June 2017, ERGO Insurance NV/SA collaborated with (i) a network of independent brokers generally referred to as "ERGO Life" and (ii) its exclusive insurance agent ERGO Partners NV/SA generally referred to as "ERGO Pro" for the distribution of its insurance products. ERGO Partners NV/SA is a limited liability company registered under the laws of Belgium, with its registered office at 1000 Brussels, Loksumstraat 25, with company number 0424.611.164 and authorised by the Financial Services and Markets Authority (FSMA) under number 32985.

After announcing ERGO Insurance NV/SA's New Strategic Plan to close the book to new policies and focus on fully serving existing customers as from 1 July 2017, ERGO Insurance NV/SA terminated the agency agreement with its exclusive insurance agent ERGO Partners NV/SA and manages the existing ERGO Pro portfolio as a direct insurer, whilst the existing (closed book) portfolio of ERGO Life is still being serviced by the network of independent brokers.

ERGO Insurance NV/SA also still manages its existing closed book portfolio in other countries:

- In Luxembourg, ERGO Insurance NV/SA operates through a branch office constituted on the basis of freedom of establishment and through freedom of services. The Luxembourg branch office of ERGO Insurance NV/SA is located at 55, Allée de la Poudrerie, L-1899 Kockerlscheuer and is registered with the Luxembourg Commercial Register under the number B58.508.
- In the Netherlands, ERGO Insurance NV/SA operates through freedom of services. On 1 November 2018, ERGO Insurance NV/SA constituted a representation office in the Netherlands providing back-up services. This representation office used to be a representation office of ERGO Partners NV/SA. Following the termination of the agency agreement with ERGO Partners NV/SA, this representation office was transferred to ERGO Insurance NV/SA as from 1 November 2018. The activities of the Representation Office of ERGO Insurance NV/SA mainly consist in the provision of back-office activities with respect to its Dutch run-off portfolio. These back-office activities are non-regulated activities under Dutch or Belgian law, i.e. the activities have a mere administrative nature and do not cover the distribution or actual management of the insurance contracts. The Representation Office of ERGO Insurance NV/SA is located at Eemweg 7, 5215HM 's-Hertogenbosch and is registered with the Commercial Register ("*Kamer van Koophandel*") under the number 73947520.

Supervisory Authority: The National Bank of Belgium, de Berlaimontlaan 14, B-1000 Brussels, Belgium is responsible for the prudential supervision of the company.

External Auditor: KPMG Bedrijfsrevisoren - Réviseurs d'Entreprises BV CVBA, Luchthaven Brussels National 1K, 1930 Zaventem, Belgium, represented by Mr. Kenneth Vermeire.

A.1.2 Business activities and performance

Business activities

The core activity of ERGO Insurance NV/SA is life insurance with a focus on pension savings and long-term savings with fiscal advantage (so-called 2nd Pillar for employees and self-employed persons and 3rd Pillar for private individuals). In addition to pension savings, the product range of ERGO Insurance NV/SA also includes products without fiscal advantage (so-called 4th Pillar).

Until 30 June 2017, the aim was to commercialize a complete product range that allowed customers to build up a supplementary income at retirement age. The coverage of biometric risks was integrated in these savings and within investment product solutions, thereby offering financial protection during the savings and investment period.

As stated in section A.1.1, after announcing ERGO Insurance NV/SA's New Strategy, the company now manages the existing ERGO Pro portfolio as a direct insurer, whilst the existing portfolio of ERGO Life is still being serviced by the network of independent brokers. ERGO Insurance NV/SA also still manages its existing closed book portfolio in other countries (in Luxembourg and in The Netherlands).

Business performance

For 2019, the total Gross Written Premiums (GWP) is 297,21 MI €, decreasing from 353,71 MI € in 2018, following a decrease of contracts with recurrent premiums of -48,7 MI € and contracts with single premiums of -7,8 MI €.

| GWP by Sales Channel | 2019 | 2018 | % Change |
|----------------------|---------------|---------------|-------------|
| ERGO Pro | 253,52 | 297,08 | -15% |
| ERGO Life | 43,69 | 56,63 | -23% |
| Total | 297,21 | 353,71 | -16% |

Table 3: GWP by Sales Channel in MI €

A.1.3 Strategy and objectives

The strategy of ERGO Insurance NV/SA remained unchanged in 2019 and its mission statement is expressed as follows: "Take good care of the savings our existing customers have entrusted us with and to protect the pension savings and financial health of existing customers for the full duration of their contracts. This is constantly our focus. ERGO Insurance NV/SA's customers can expect a reliable and efficient service by empowered and risk aware employees working in a financially stable company".

Next to the mission statement, core values defined during the New Strategic Program are embedded within the company:

- **Customer Orientation:** Servicing existing customers is the core of ERGO Insurance NV/SA's activities, with a strong focus on customer satisfaction.
- **Trust & Transparency:** ERGO Insurance NV/SA will take care of its customers and employees, offering a stable environment in which open and transparent communication is encouraged.
- **Continuous Improvement:** Permanent focus on continuous improvement and efficiency of operations.

In Q4 2019, the Board of Directors decided to formally close the New Strategic Plan, given the limited number of remaining projects within the NSP program and the outcome of the review exercise. The ongoing projects are taken up within company's normal project governance.

A.1.4 External Trends and Competitive Position

Insurance market structure

The Belgian pension system rests on four pillars:

- 1st Pillar: The statutory pension;
- 2nd Pillar: Supplementary employment related pensions;
- 3rd Pillar: Individual pension savings with tax incentives; and
- 4th Pillar: Non-fiscal individual savings plan.

However, the ageing population, the upcoming pension wave, and Belgian budget deficit require a reassessment of the role of each pillar in order to retain a sustainable State-supported pension system. The Belgian life insurance industry may consequently benefit from the increasing importance of Pillars 2, 3 and 4. This is expected to remain the case for the near future.

ERGO Insurance NV/SA's competitive position

Based on most recent available information at the time of writing (market data as of 2018), ERGO Insurance NV/SA holds a market share of total GWP of around 2.1%.

Legal trends

ERGO Insurance NV/SA has a regulatory watch process in place to systematically monitor and analyse changes in the regulatory environment. A number of regulatory and legislative initiatives have impacted ERGO Insurance NV/SA. The most significant recent initiatives that came into force in 2019 or that were updated in 2019 include (non-exhaustive list):

- Commission Delegated Regulation 2019/981 of 8 March 2019 amending Delegated Regulation 2015/35 supplementing Directive 2009/138/EC of the European Parliament and of the Council on the taking-up and pursuit of the business of Insurance and Reinsurance;
- Act of 2 May 2019 containing various financial provisions;
- Act of 5 May 2019 amending the Act of 2 August 2002 on the supervision of the financial sector and on financial services;
- Act of 4 April 2019 amending the Act of 4 April 2014 on insurances introducing a right to be forgotten for certain insurances;
- Act of 2 May 2019 containing various provisions on the economy;
- Royal Decree of 26 May 2019 establishing a reference schedule with regard to the right to be forgotten in the context of certain personal insurances referred to in Article 61/3 of the Act of 4 April 2014;
- Royal Decree dated 17 June 2019 approving the Code of conduct on the inducements for life and non-life insurances;
- Royal Decree of 1 July 2019 laying down the specific indices referred to in article 204, par. 3 of the Insurance Act of 4 April 2014;
- Circular NBB_2019_30 / Assessment of own risk and solvency (ORSA);
- Circular NBB_2019_20 / Expectations regarding activities associated with crypto-assets;
- Circular NBB_2019_32 / Supplementary provision in life and occupational accident insurances;
- Circular NBB_2019_28 / Communication concerning the exemption from the obligation to donate to the additional provision in 2019;
- Circular NBB_2019_16 / Circular on guidance on the application of the look-through approach to the calculation of the Solvency Capital Requirement using the standard formula;
- Communication of 5 November 2019 of the NBB regarding the flashing light exemption.

In addition, the introduction of IFRS 17 standard on insurance contracts will also have an impact on the company.

Litigation

For all significant litigation matters, ERGO Insurance NV/SA considers the likelihood of a negative outcome. If the likelihood of a negative outcome is deemed probable, and the loss amount can be reasonably estimated, ERGO Insurance NV/SA establishes a reserve for the estimated loss, in accordance with IAS-37 accounting standard. However, it is often difficult to predict the outcome or estimate of a possible loss or range of losses because (i) the litigation is subject to inherent uncertainties, particularly when plaintiffs allege substantial or indeterminate damages, (ii) the litigation is in its early stages, or (iii) when the litigation is highly complex or broad in scope.

A.1.5 Events of Material Significance for ERGO Insurance NV/SA

In 2019, there were no new business events that had a material significance for the company.

The decision to pursue the New Strategy and transformation to a direct insurer remains the most material event that has continued to impact ERGO Insurance NV/SA, with significant impact on the market position, the organisation of the company, and the company's risk profile.

On the risk profile, the company continued to be less exposed to market risk and (Life) expense risk. The operational risk profile continued to be closely monitored, in particular risks related to Human Resources, business processes, the fragmented system landscape, or arisen from past legacies.

A.2 Underwriting Performance

Since 1 July 2017, all product portfolios are closed for new business, as the underwriting cycle has been terminated.

A.2.1 Underwriting performance / Underwriting result

The underwriting performance is based on the premiums ERGO Insurance NV/SA receives, the claims it has to pay out and the different expenses it has in order to administer the policies.

For 2019, the net underwriting result is established at -212 MI € (compared to 172 MI € in 2018), mainly as a result of the benefits paid to the clients and the increase in provision for future policy benefits (largely due to equity markets increase between Q4 2018 and Q4 2019).

| Net underwriting results Q4/2019 comparison to Q4/2018 (BEGAAP) | Q4 2019 | Q4 2018 | Difference |
|--|---------------|--------------|--------------|
| Net Premiums | 190,6 | 231,7 | -41,1 |
| Paid claims excl. claims handling costs | -216,4 | -199,4 | -16,9 |
| Change in provision for outstanding claims | 10,3 | 3,8 | 6,5 |
| <i>For information only: Thereof UL disability reserve</i> | -2,4 | 5,3 | -7,7 |
| Change in provision future policy benefits | -206,4 | 131,3 | -337,7 |
| Change in provision for profit participation | 9,2 | 1,3 | 7,9 |
| Change in other technical provisions | 0,4 | 3,2 | -2,8 |
| Benefits to clients | -402,9 | -59,9 | -343 |
| Underwriting result net | -212,2 | 171,8 | -384 |
| Underwriting result net w/o unrealized gains/losses unit-linked | -5,9 | 6,9 | -12,8 |

Table 4: Net underwriting results Q4 2019 comparison to Q4 2018 (BEGAAP) in MI €

Gross Written Premium

Overall, there was a 19% (56,5 MI €) decline in the total Gross Written Premiums for 2019 (from 353,7 MI € in 2018 to 297,2 MI € in 2019). This is predominantly due to the New Strategy as a result of which no new business was underwritten since 1 July 2017 and leading in particular to a reduction in single premiums.

The table below summarises the premium performance per line of business in 2019 compared to 2018:

| Premium written - Gross | 2019 | | | 2018 | | | Difference | |
|--|--------------|---------------------|---------------|---------------|---------------------|--------------|---------------|-------------|
| | Home Country | Other EEA Countries | Total | Home Country | Other EEA Countries | Total | | |
| Income protection insurance | 3,13 | 0,6 | 3,73 | 3,44 | 0,64 | 4,08 | -0,35 | -9% |
| Health insurance | 9,09 | 0,21 | 9,3 | 11,01 | 0,22 | 11,23 | -1,93 | -21% |
| Insurance with profit participation | 181,73 | 11,13 | 192,86 | 217,34 | 11,66 | 229 | -36,14 | -19% |
| Index-linked and unit-linked insurance | 73,39 | 3,09 | 76,48 | 88,96 | 3,33 | 92,29 | -15,81 | -21% |
| Other life insurance | 13,96 | 0,89 | 14,85 | 16,17 | 0,93 | 17,1 | -2,25 | -15% |
| Total | 281,3 | 15,92 | 297,22 | 336,92 | 16,78 | 353,7 | -56,48 | -19% |

Table 5: Premiums Gross of Reinsurance (source: QRT S.04.01) in MI €

It should be noted that 95% of the portfolio of ERGO Insurance NV/SA is underwritten in Belgium, while the remaining 5% is underwritten in EEA countries (mainly in the Netherlands and Luxemburg).

Further information on the underwriting performance expressed as gross premiums and expenses for 2019 are provided in the table below:

| Line of business | Income protection insurance | Health insurance | Insurance with profit participation | Index-linked and unit-linked insurance | Other life insurance | Total |
|--|-----------------------------|------------------|-------------------------------------|--|----------------------|---------|
| Premiums written - gross | 3,73 | 9,3 | 192,86 | 76,48 | 14,85 | 297,22 |
| Premiums earned - gross | 3,73 | 9,3 | 192,86 | 76,48 | 14,85 | 297,22 |
| Claims incurred -gross | -0,19 | -6,05 | -258,65 | -62,25 | -25,37 | -352,51 |
| Changes in other technical provisions- gross | 0,03 | -0,46 | 2,62 | -219,43 | 43,25 | -173,99 |
| Expenses incurred | 1,35 | 2,09 | 26,23 | 8,48 | 2,86 | 41,01 |
| Administrative expenses- gross | 0,83 | 1,26 | 24,09 | 5,26 | 1,9 | 33,34 |
| Investment management expenses- gross | 0,14 | 0,21 | 4,02 | 0,85 | 0,32 | 5,54 |
| Claims management expenses- gross | 0,06 | 0,05 | 1,07 | 0,21 | 0 | 1,39 |
| Acquisition expenses- gross | 0 | 0,11 | 2,14 | 0,2 | 0,17 | 2,62 |
| Overhead expenses- gross | 0,32 | 0,46 | 8,91 | 1,95 | 0,7 | 12,34 |
| Other expenses - gross | 0 | 0 | 0 | 0 | 0 | 0 |

Table 6: Premiums, Claims and Expenses gross of reinsurance (source: QRT S.05.01) in MI €

Claims

The table below summarises the claims performance per line of business in 2019 compared to 2018:

| Claims incurred - Gross | 2019 | | | 2018 | | | Difference | |
|--|---------------|---------------------|---------------|---------------|---------------------|---------------|--------------|---------------|
| | Home Country | Other EEA Countries | Total | Home Country | Other EEA Countries | Total | | |
| Income protection insurance | 0,13 | 0,05 | 0,19 | -0,19 | -0,06 | -0,25 | 0,44 | 235% |
| Health insurance | 5,71 | 0,34 | 6,05 | 1,44 | 0,07 | 1,51 | 4,54 | 75% |
| Insurance with profit participation | 244,13 | 14,51 | 258,64 | 178,41 | 8,16 | 186,57 | 72,07 | 28% |
| Index-linked and unit-linked insurance | 58,77 | 3,49 | 62,26 | 56,12 | 2,57 | 58,69 | 3,57 | 6% |
| Other life insurance | 23,95 | 1,42 | 25,37 | 20,26 | 0,93 | 21,19 | 4,18 | 16% |
| Total | 332,69 | 19,82 | 352,51 | 256,04 | 11,67 | 267,71 | 84,80 | 24,06% |

Table 7: Claims performance per Line of Business (source: QRT S.05.01) in MI €

Key highlights of the claims performance are explained as follows:

- The overall claims incurred increased by 24% (+84.8 MI €).
- The main drivers of this increase were Insurance with Profit Participation policies, where claims increased by 28% (+72 MI €), while other life insurance and Index-linked and unit-linked insurance claims increased by 16% (+4,18 MI €) and by 6% (+3,57 MI €) respectively.

Commissions

The table below summarises the commissions per line of business in 2019 compared to 2018:

| Commissions | 2019 | | | 2018 | | | Difference | |
|--|--------------|---------------------|-------------|--------------|---------------------|-------------|--------------|----------------|
| | Home Country | Other EEA Countries | Total | Home Country | Other EEA Countries | Total | | |
| Income protection insurance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% |
| Health insurance | 0,11 | 0 | 0,11 | 0,1 | 0 | 0,1 | 0,01 | 9% |
| Insurance with profit participation | 2,14 | 0 | 2,14 | 2,15 | 0 | 2,15 | -0,01 | 0% |
| Index-linked and unit-linked insurance | 0,2 | 0 | 0,2 | 0,99 | 0 | 0,99 | -0,79 | -395% |
| Other life insurance | 0,17 | 0 | 0,17 | 0,37 | 0 | 0,37 | -0,2 | -118% |
| Total | 2,62 | 0 | 2,62 | 3,61 | 0 | 3,61 | -0,99 | -37,79% |

Table 8: Commissions per line of Business (source: QRT S.05.01) in MI €

Commissions reduced by 37,8% in 2019. The commission payments of ERGO Insurance NV/SA, since the New Strategy, only contain the brokerage fees and the commission payments to Korfina/Korfine.

Expenses

Expenses are an important aspect of the underwriting performance of ERGO Insurance NV/SA.

The highlights from 2019 are explained as follows:

- Personnel and general expenses of ERGO Insurance NV/SA and ERGO Partners NV/SA are 47,2 MI €, compared to 51,5 MI € in 2018.
- The total expenses before cost allocation, excluding paid restructuring expenses provisioned in 2016, are 4,4 MI € lower compared to 2018.

A.2.2 Reinsurance Results (key risk mitigation technique)

As stated in the Reinsurance Policy, the goal of the reinsurance program is to guarantee the security and stability of the insurance portfolio of ERGO Insurance NV/SA and mitigate underwriting risks. To achieve this, a combination of a quota share (financing), surplus (risk mitigation) and excess of loss (accumulation) reinsurance is in place.

The total reinsurance share in 2019 was 106,55 MI € which consists 36,31% of the gross premiums.

A.3 Investment Performance

The investment result amounted to 86 MI € in 2019. The investment results are of importance, amongst others to be able to meet the liabilities to policy holders. The details of the investment performance on all investments is explained in this section.

A.3.1 Investment performance

In 2019, the BEGAAP investment result developed as follows compared to last year:

| Figures in MI € | 2019 | 2018 | 2019 vs 2018 |
|--|---------|---------|--------------|
| Investment result according to BEGAAP | 85,6 | 126,6 | -41,0 |
| Ordinary result | 91,3 | 96,7 | -5,5 |
| Extraordinary result | -5,7 | 29,9 | -35,6 |
| Book value of assets | 4.492,0 | 4.528,1 | |
| Average yield | 2,0% | 2,1% | |
| Net yield | 1,9% | 2,8% | |

Table 9: Investment results under BEGAAP in MI €

The net income from investments has decreased from 127 MI € to 86 MI € in comparison to 2018.

- A dividend payment from the special fund MEAG ERGO Belgium Equities amounting to 4.8 MI € was recorded in 2018, explaining the lower ordinary result in 2019.
- The extraordinary investment result decreased from 30 MI € to -6 MI €. Of that decrease, 38 MI € can be explained by the realization of valuation reserves on fixed income investments in 2018 (0,1 MI € in 2019).
- The average yield in 2019 amounted to 2,02%.

A.3.2 Investment results by Asset categories

Income/gains and losses in the period per asset category (based on the IFRS investment result)

| Asset category | 2019 | | | | 2018 | | | |
|------------------------------------|------------|-------------|----------------------|-----------------------------|-------------|-------------|----------------------|-----------------------------|
| | Dividends | Interest | Net gains and losses | Unrealized gains and losses | Dividends | Interest | Net gains and losses | Unrealized gains and losses |
| Government bonds | 0,0 | 58,1 | 0,1 | 527,4 | 0,0 | 55,1 | 7,0 | 91,3 |
| Corporate bonds | 0,0 | 36,3 | 0,0 | 145,9 | 0,0 | 39,0 | 31,2 | 105,5 |
| Equity | 0,0 | 0,0 | 0,0 | 0,0 | 0,3 | 0,0 | 0,0 | 0,0 |
| Collective Investment Undertakings | 7,2 | 0,0 | 0,4 | -14,1 | 12,0 | 0,0 | 1,5 | -14,3 |
| Structured notes | 0,0 | 0,0 | 0,0 | 0,0 | 0,0 | 0,0 | 0,0 | 0,0 |
| Cash and deposits | 0,0 | -0,1 | 0,0 | 0,0 | 0,0 | 0,0 | 0,0 | 0,0 |
| Mortgages and loans | 0,0 | 0,7 | 0,0 | 1,1 | 0,0 | 0,6 | 0,0 | -0,2 |
| Property | 0,0 | 0,0 | 0,0 | 0,1 | 0,0 | 0,0 | 0,0 | 0,0 |
| Total | 7,2 | 95,1 | 0,5 | 660,4 | 12,3 | 94,7 | 39,7 | 182,3 |

Table 10: Investment results of 2019 (source: QRT S.09.01) in MI €

Ordinary income (dividends and interests)

According to their qualification in the Economic Balance Sheet, the total investments (other than assets held for indexed and unit-linked contracts, including cash and cash equivalents, loans and mortgages) consists for 94% of bonds. Thereof 75% is related to sovereign debt and 25% to corporate bonds and covered bonds. The structure of the portfolio also explains the structure of the investment income, mainly consisting of interest payments.

The ordinary income of 7 MI € shown in the columns "Dividends" on "Collective Investment Undertakings" consists of the retrocessions received from the external fund providers. Additionally in 2018, the position contained dividend payment from the special fund MEAG ERGO Belgium Equities.

It must be emphasized that in the income positions as mentioned in QRT S.09.01.01, no investment expenses are included.

Unrealized gains have significantly increased in 2019, which is to be explained by the sharp decrease of interest rates, leading to a significant increase of the market value of the bonds.

Extraordinary result (net gains and losses)

Except for the net gains and losses recorded under asset category “Collective Investment Undertakings” amounting to 0,4 MI € as a result on the self-managed equity fund positions for unit linked life insurances, the remaining 0,1 MI € were subject to the realization of valuation reserves on fixed income investments. In 2018 the gains from the disposal of bonds amounted to 38 MI €.

It must be emphasized that in the income positions as mentioned in QRT S.09.01.01, no write-ups/write-downs are included.

A.3.3 Additional Information on Securitized Products

The company has no securitized products in its asset portfolio. According to the Investment Management Mandate, Asset Backed Securities could be purchased after coordination with the Strategic Asset Allocation department of ERGO Group. Mortgage Backed Securities, Collateralized Bond Obligations and Collateralized Debt Obligations are not allowed.

A.4 Performance of Other Activities

This section provides a description of the material income and expenses (not related to underwriting or investment). Under this position the company recognized the interest received from intragroup loans or the interest paid on intragroup loans.

| Performance of other activities | | |
|--|-------------------|-------------------|
| | 31/12/2019 | 31/12/2018 |
| Income from other activities | | |
| 1) Intragroup loans ¹ | -0,0 | -0,5 |
| 2) Release restructuring provisions | -1,8 | -2,3 |
| Total income : | -1,8 | -2,8 |
| Expenses from other activities | | |
| 1) Intragroup loans ² | 2,9 | 2,9 |
| 2) Restructuring provision due to the company's new strategic plan | 0,0 | 0,2 |
| Total expenses : | 2,9 | 3,1 |

Table 11: Income and expenses from other activities in MI €

A.5 Any Other Information

No other relevant information is available.

¹ Loan to ERGO International AG for an amount of 31 ml €, which was repaid in August 2018

² Loan from ERGO International Aktiengesellschaft for an amount of 80 ml €

B SYSTEM OF GOVERNANCE

B.1 General Information on the System of Governance

B.1.1 Management bodies

The System of Governance is determined by the Board of Directors and its specialised committees. The most important committees in the System of Governance include: Board of Directors including its subcommittees (Nomination and Remuneration Committee and Audit and Risk Committee), and the Management Committee.

Board of Directors

Composition

As per 31 December 2019, the Board of Directors of ERGO Insurance NV/SA is composed of 8 members: i.e. 3 executive directors (CEO, CRO and CFO) and 5 non-executive directors, of which 2 directors meet the independence criteria specified in article 48 of the Solvency II Act.

The Chairman of the Board of Directors is appointed by the members of the Board of Directors amongst the non-executive directors and is not the same person as the Chairman of the Management Committee or the Chairman of the Audit and Risk Committee. If the Chairman is unable to attend a meeting, he will appoint a non-executive director to chair the meeting.

Organization

The decisions are taken by majority of the votes if voting would be necessary. In case of equality of votes, the Chairman of the Board of Directors has the casting vote.

Meetings of the Board of Directors will be held not less than four times a year and should correspond with ERGO Insurance NV/SA's financial reporting cycle.

ERGO Insurance NV/SA ensures that the Board of Directors is organized in such a way as to promote dynamic discussions by (i) the proportioned size of the Board of Directors, (ii) the necessary diversity within the Board of Directors and (iii) avoiding permanent guests sitting on the Board of Directors. The members of the Management Committee can however be invited to report on agenda points that concern their area(s) of responsibility.

Roles and Responsibilities.

The Board of Directors is authorised to undertake all actions necessary to achieve the objectives of ERGO Insurance NV/SA, except for those acts for which by law only the General Assembly of Shareholders is competent. Besides exercising the powers prescribed by law or by the Articles of Association, the Board of Directors is in charge of (i) setting the general company strategy (including the implementation of the Risk Management System) and (ii) the supervision of the Management Committee.

The **general company strategy** includes:

- The definition of the objectives and strategy of ERGO Insurance NV/SA (commercial strategy and structures);
- The approval and validation of important policies, such as the integrity policy, which establishes the company's fundamental ethical principles and includes rules on conflicts of interest, rules on whistleblowing, rules on the prevention of money laundering and terrorist financing, the code of conduct, etc.;
- The approval of important projects, reporting, budgets, structural reforms, etc., and;
- The organizational structure and definition of the relationships between ERGO Insurance NV/SA and its stakeholders.

In relation to the **Risk Profile**, policy and effectiveness of the Risk Management System responsibilities include:

- Setting ERGO Insurance NV/SA's level of risk appetite and related risk tolerance levels for all areas of business (risk appetite policy);
- Approving the main principles of risk management, including (non-exhaustive list) Risk Management Policy, the policy on operational risk management (as part of the Internal Control System Policy), the policy on asset-and-liability management, the Investment Risk Policy, the Liquidity Risk Policy, and the Capital Management Policy;
- Taking front-line strategic risk decisions and being closely involved with the ongoing monitoring of ERGO Insurance NV/SA's Risk Profile (the Board of Directors, where appropriate via the Audit and Risk Committee, will have relevant and complete information at hand at all times about the risks incurred);
- Approving the Regular Supervisory Report (RSR) and the Own Risk and Solvency Assessment (ORSA).

In relation to the **Supervisory function**:

In accordance with article 42, § 1 1° of the Solvency Act, there is a clear separation between the actual management of ERGO Insurance NV/SA ("management function"), which is entrusted to the executive directors, and the supervision and monitoring of the management ("supervisory function"), which is entrusted to the non-executive directors and the independent non-executive directors.

The supervisory function is carried out through (i) the reporting of the independent Control Functions, (ii) the effective use of the enquiry powers of the members of the Board of Directors, and (iii) the reporting of the Management Committee and (iv) the minutes of the meetings of the Management Committee.

In addition to the aforementioned, the Board of Directors of ERGO Insurance NV/SA will, in accordance with article 77 of the Solvency II Act:

- Assess and report on, at least once a year, the effectiveness of the System of Governance and ensure that the Management Committee takes the necessary measures to remedy any shortcomings;
- Verify periodically, and at least once a year, the proper execution of the four independent Control Functions, through direct interactions and periodic reporting of the independent Control Functions, but also through periodic reporting of the Management Committee;
- Determine which actions need to be taken following Internal Audit findings and ensure that such actions are executed properly;
- Regularly, and at least once a year, assess the general principles of the Remuneration Policy and assess its implementation;
- Assume the ultimate responsibility for reporting and disclosing information, and more in particular approve a policy that guarantees an adequate and correct reporting to the NBB, the approval and updating of the Solvency and Financial Conditions Report (SFCR) and the Regulatory Supervisory Report (RSR);
- Assume responsibility for the integrity of the financial accounting and reporting systems, including the systems for operational and financial controls;
- Assess the functioning of the Internal Control System at least once a year and ensure that it provides a reasonable degree of certainty regarding the reliability of the information reporting process;
- Monitor the activities of the Management Committee on important projects and change processes; and
- Supervise the Management Committee on the achievement of the objectives of ERGO Insurance NV/SA, the implementation of the general company strategy, the internal risk mitigation and control systems, the financial reporting process and integrity therein, compliance with laws, regulations, internal policies and industry standards, and in general the overall functioning of the Management Committee.

To enable the Board of Directors to fulfil its duty, both with regard to the general company strategy (including the risk management) and the supervisory function, the Management Committee will regularly report back to the Board of Directors. The Board of Directors may also at any time, demand reports of the Management Committee or the statutory auditor on all aspects of the insurance business that could have a significant impact on ERGO Insurance NV/SA. In

general, the Board of Directors and its Chairman may request any relevant information or documents and carry out any inspection.

Specialized Sub-Committees of the Board of Directors

In order to strengthen the effectiveness of the supervisory function of the Board of Directors, an Audit and Risk Committee and a Nomination and Remuneration Committee were established. These committees are responsible for preparing the decisions of the Board of Directors in the respective areas, without removing its powers.

ERGO Insurance NV/SA ensures that the Sub-Committees are organized in such a way as to promote dynamic discussion by (i) the proportioned size of the relevant committee and (ii) avoiding permanent guests sitting on the relevant committees, except in duly justified situations. Second line functions and (certain) members of the Management Committee or Board of Directors can however be invited to the subcommittees to report in their areas of responsibility.

Audit and Risk Committee

Composition

The Board of Directors nominates the Audit and Risk Committee members and the chairman of the Audit and Risk Committee.

ERGO Insurance NV/SA combined the tasks of the Audit Committee and the Risk Committee in one single Audit and Risk Committee in compliance with the conditions of the Solvency II Act and the NBB Circular 2016_31.

Currently, the Audit & Risk Committee comprises 3 members. All members of the Audit and Risk Committee are non-executive directors and the majority (2) of these non-executive directors fulfil the independence criteria in the meaning of article 526 ter of the Company Code and specified in article 48 of the Solvency II Act. At least one member of the Audit and Risk Committee is a director with an individual skill in accountancy and/or auditing.

All the members of the Audit and Risk Committee individually have the necessary knowledge, expertise, experience and proficiency needed to enable them to understand and fully grasp the company's strategy and risk tolerance. The presence of the CRO in the Management Committee does not lessen the collective expertise regarding risk management expected of the non-executive directors.

The chairman of the Audit and Risk Committee is not the same person as the chairman of the Board of Directors.

Organization

The Audit and Risk Committee may only deliberate if more than half of its members are present or represented, it being understood that an independent director can only be represented by another independent director. The advices and recommendations are taken by majority of the votes if voting should be necessary. In case of equality of votes, the Chairman has the casting vote. The advices and recommendations will, in any event, be subject to ratification by the Board of Directors.

Meetings are held four times a year and should correspond with ERGO Insurance NV/SA's financial reporting cycle. Special meetings may be convened as required.

Roles and Responsibilities

As specified in its Charter, the roles and responsibilities of the Audit and Risk Committee cover the following domains:

- Corporate-Financial reporting;
- Risk management;
- Internal control and actuarial;
- Compliance with laws, regulations, internal policies and industry standards;
- Internal Audit; and;
- External audit.

These roles and responsibilities imply that the Audit and Risk Committee has, amongst others, the following tasks:

In relation to Audit:

- Monitor the financial reporting process and formulate recommendations or proposals to guarantee its integrity;
- Monitor the effectiveness of the Internal Control System and risk management system;
- Monitor the Internal Audit Function and its respective activities;
- Monitor the statutory audit of the annual accounts and consolidated annual accounts, including the follow-up of the recommendations by the statutory auditor and where appropriate, by the external auditor responsible for the statutory audit of the consolidated annual accounts;
- Assess and monitor the statutory auditors' independence, including in relation to the provision of non-audit services;
- Make recommendations to the Board of Directors with regard to the appointment of the statutory auditor and, where appropriate, of the external auditor responsible for the statutory audit of the consolidated annual accounts;
- Report regularly to the Board of Directors on the performance of its tasks, at least when the Board of Directors is establishing annual accounts, consolidated annual accounts and, where appropriate, summarized financial statements for publication purposes.

In relation to Risk Strategy:

- Give its opinion to the Board of Directors regarding the appropriate nature on the risk management measures put in place and the processes to monitor and report about risk (such as regarding the separation of the executive and controlling functions);
- Advise the Board of Directors on the current and future risk strategy and risk tolerance;
- Assists the Board of Directors when it is supervising the implementation of this strategy by the Management Committee;
- Ensure that the strategic decisions taken by the Board of Directors in the areas of the set-up of technical provisioning, the determination of transfers on the basis of reinsurance, the investment policy, the asset and liability management and the liquidity management, take into account the risks borne by ERGO Insurance NV/SA given its business model and its risk strategy, in particular reputational risks likely to result from the types of products proposed to customers. The Audit and Risk Committee presents a plan of action to the Board of Directors when this is not the case;
- Determine the nature, volume, form and frequency of information on risks to pass on to the Board of Directors (Quarterly Risk Dashboard);
- Ensure that Management has appropriate processes in place for identifying, assessing and responding to risks in a manner that is in accordance with the risk appetite of ERGO Insurance NV/SA and that those processes are operating effectively.

In relation to Risk Management:

- Examine the procedures by which ERGO Insurance NV/SA organizes the hedging of risks with respect to its assets, its operations and its liabilities as a consequence of amended insurance policies;
- Gather all information necessary (at least the annual report) from the Risk Management Function and stay informed about risk mitigation plans and the follow-up of this plan by the Risk Management Function;
- Hear the Chief Risk Officer, give advice to the Board of Directors about the organization of the Risk Management Function and stay informed about its work programme;
- Request the Board of Directors, where appropriate, that the Risk Management Function carries out specific assignments.

The aforementioned tasks are further elaborated on in the Charter of the Audit and Risk Committee.

In performing its role, the Audit and Risk Committee is responsible for assisting the Board of Directors in overseeing the implementation of the Three Lines of defence, and in monitoring the statutory audit. In this context, the Audit and Risk Committee interacts with the independent Control Functions and with the Management Committee, and regularly reports to the Board of Directors.

Nomination and Remuneration Committee

Composition

The Nomination and Remuneration Committee is comprised of four members. The members of the Nomination and Remuneration Committee are appointed by the Board of Directors and may be replaced at any time. All members shall be non-executive Directors and two meet the independence criteria.

Organization

The Nomination and Remuneration Committee shall meet as often as needed in order to fulfil its functions. Meetings will be scheduled at least twice a year.

The advices and recommendations are taken by majority of the votes if voting should be necessary. In case of equality of votes, the Chairman has the casting vote.

Roles and Responsibilities

The main task of the Nomination and Remuneration Committee is to act as an independent control and advice committee to the Board of Directors.

The Nomination and Remuneration Committee is responsible for:

- Making recommendations to the Board of Directors on appropriate Compensation and Benefit programs (in respect of both amounts and composition), and more in particular
 - Advising the Board of Directors on the Remuneration Policy of ERGO Insurance NV/SA as a whole. This includes, the members of the Board of Directors (executive and non-executive directors), the members of the Management Committee, the heads of departments, the members of the company whose professional activities could have a material impact on the company's risk profile ('Risk Takers'), and the Independent Control Functions;
 - Ensuring that the remuneration levels take into account the risks involved, demands and time requirements of each role, and relevant industry benchmarks;
 - Preparing the remuneration reporting to the stakeholders.
- Preparing decisions on remuneration, in particular decisions on remunerations that have an impact on the risk management of ERGO Insurance NV/SA;
- Ensuring that the nomination of the members of the Board of Directors, Management Committee and the independent Control Functions meets the fitness and propriety criteria, is professional and objective;
- Assessing frequently the level of knowledge, involvement, availability and independence of future and existing directors and members of the Management Committee;
- Overseeing the search for appropriate candidates for appointment to the Board of Directors and Management Committee, including identifying the needs and appropriate profiles for the Management Committee and the Board of Directors, by taking into account, in addition to "fit & proper", certain other aspects such as the number of directors, their age, gender, combined number of mandates, the period and rotation of mandates, rules on conflicts of interest, etc.;
- Making recommendations to the Board of Directors in respect of recruitment or succession planning;
- Scheduling exit interviews with departing directors, members of the Management Committee or second line functions (to the extent appropriate and necessary);

- Reviewing the Annual Goals/Objectives for executive members of the Board of Directors and members of the Management Committee in order to finalize and approve the final Goals and Objectives of the Board of Directors;
- Advising the Board of Directors on the accomplishment of the targets set and consequently initiating a discussion in the Board of Directors, which eventually adjusts and/or approves the recommendations.

In performing its tasks, the Nomination and Remuneration Committee may interact with the Compliance Function or any other relevant person to provide an informed advice the Board of Directors. The Board of Directors can, in the interest of ERGO Insurance NV/SA in general and the performance of the Nomination a Remuneration Committee in particular, amend the Charter of the Nomination and Remuneration Committee. The Nomination and Remuneration Committee shall evaluate its performance on a periodic basis and shall, if needed, take the necessary steps to improve its effectiveness.

Management Committee

Composition

As per 31 December 2019, the Management Committee of ERGO Insurance NV/SA is composed of 5 members: The Chief Executive Officer (CEO), the Chief Financial Officer (CFO); the Chief Risk Officer (CRO); a Chief Operating Officer (COO) and a Chief Transformation Officer (CTO).³

Currently the CEO, the CRO and the CFO are members of both the Management Committee and the Board of Directors. The COO and CTO⁴ shall only be members of the Management Committee and not be members of the Board of Directors.

Any appointment or renewal of a member of the Management Committee is assessed by the Nomination and Remuneration Committee which reports to the Board of Directors. They are appointed by the Board of Directors.

Organization

The Management Committee forms a college and strives to decide by consensus.

Meetings will generally be held twice a month. A quorum of any meeting will be 3 members. The decisions are taken by majority of the votes if voting should be necessary. In case of equality of votes, the Chairman has the casting vote.

A Management Committee Charter sets out all organizational aspects in detail, covering frequency of meetings, also representation, preparation and due circulation of agenda and minutes.

Roles and Responsibilities

The Management Committee enhances the effectiveness of the four-eye supervision and the collegiality in decision-making on managing the business activity and operations. This management is done without any outside interference, within the framework of the general company strategy set by the Board of Directors.

In particular, the Management Committee:

- Implements the strategy defined by the Board of Directors and ensures the actual and day-to-day management of ERGO Insurance NV/SA's business activities;
 - The implementation of the strategy defined by, and the Policy Framework approved by, the Board of Directors by incorporating them into processes and procedures;
 - The management of ERGO Insurance NV/SA's activities in accordance with the strategic objectives determined by the Board of Directors and in line with the risk tolerance limits defined by the Board of Directors;

³ In addition, a Fit and Proper File for a Chief Information Officer (CIO) was pending for approval with the NBB (approval on 29 January 2020).

⁴ And proposed CIO.

- The supervision of line management and of compliance with the allocated competences and responsibilities;
- The submission of proposals and opinions, and giving advice, to the Board of Directors with a view to shaping ERGO Insurance NV/SA's general company strategy.
- Implements the risk management system, including (without limitation):
 - The incorporation of the framework for risk appetite and the Risk Management Policy approved by the Board of Directors into processes and procedures;
 - The implementation of the necessary measures to manage the risks;
 - Ascertain, based on the reports of the independent Control Functions, that all of the relevant risks to which ERGO Insurance NV/SA is exposed (including financial risks, insurance risks, operational risks and other risks) are identified, measured, managed, controlled and reported in an appropriate manner;
 - Supervise the development of ERGO Insurance NV/SA's Risk Profile and monitor the effectiveness of the risk management system.
- Implements, monitors and evaluates ERGO Insurance NV/SA's organizational and operational structure, including (without limitation):
 - The implementation of an organizational and operational structure designed to support the strategic objectives and ensure conformity with the framework for risk appetite defined by the Board of Directors, in particular by specifying the powers and responsibilities of each department within ERGO Insurance NV/SA and by detailing reporting procedures and lines of reporting;
 - The implementation, steering and assessment (without prejudice to the supervision carried out by the Board of Directors) of appropriate internal control mechanisms and procedures at every level of the company and assess the appropriateness of these mechanisms;
 - The implementation of the framework necessary for the organization and proper functioning of the independent Control Functions and evaluate, based on the activities of these Control Functions, the efficiency and effectiveness of the processes determined by ERGO Insurance NV/SA in the area of risk management, internal control and governance;
 - The implementation of the Policy Framework defined and approved by the Board of Directors (outsourcing policy, integrity policy, etc.);
 - Supervise the proper implementation of ERGO Insurance NV/SA's Remuneration Policy;
 - Organize an internal control system that makes it possible to establish with reasonable certainty the reliability of internal reporting and financial disclosure in order to ensure that the annual accounts are in compliance with the applicable regulations.
- Implements all applicable policies, guidelines and procedures;
- Reports to the Board of Directors and the National Bank of Belgium, including:
 - Quarterly reporting to the Board of Directors (and as the case may be to one of the subcommittees of the Board of Directors) on relevant matters that are necessary to enable the Board of Directors to fulfil its tasks correctly, monitor ERGO Insurance NV/SA's activities and take informed decisions;
 - Informing the regulators and the statutory auditor about the financial position and the governance structure, organization, internal controls and independent Control Functions, as well as regarding any other relevant matters;
 - providing the Board of Directors, the statutory auditor and the National Bank of Belgium a yearly report regarding the effectiveness of the System of Governance.
- Improves its performance: the Management Committee's own performance, its individual members and collectively, has to be evaluated on a regular basis, at least once a year. Compliance with the rules specified in the charter of the Management Committee has to be assessed and the findings have to be reported to the Board of Directors.⁵

⁵ Evaluation planned in 2020.

B.1.2 Remuneration / Compensation

Overall compensation policy

Improving and maintaining the integrity and robustness of ERGO Insurance NV/SA is key to the company's Compensation Policy. The focus is on the long-term interests of all stakeholders. The aim of the Compensation Policy is to motivate employees to work for ERGO Insurance NV/SA and in the best interests of, and duty of care towards, customers and shareholders.

The policy seeks to support and align the overall business and risk strategy, risk profile, objectives, values and sustainable long-term business interests and performance of the Company.

The Nomination and Remuneration Committee regularly monitors the compensation programs to ensure that they align with sound risk management practices.

Practice of remuneration which is applicable to members of the Board of Directors

The Board of Directors is composed of executive members with regular executive remunerations and non-executive members with limited fixed remunerations aligned with market practices.

The Annual General Assembly of shareholders (AGM) has decision-making powers relating to the remuneration of the Non-Executive Directors. The Board of Directors informs the AGM of the individual remuneration of the Executive Directors.

The Board of Directors is responsible for and has decision-making powers relating to setting the individual remuneration of the members of the Management Committee.

Remuneration practice applicable to members of the Management Committee

The Management Committee only has remunerated members.

Remuneration includes a fixed component and a variable component whose achievement is determined by the Nomination and Remuneration Committee. The fixed component is aligned with market practice and represents more than half of the total remuneration, unless exceptional circumstances vetted by the Board of Directors.

The variable part of the remuneration of the members of the Management Committee evolves between 20% and 40% of the total remuneration and is composed with an annual part and a deferred part over a 3 years period. The success rates of the annual or tri-annual objectives generally varies between 50% and 150%. Each year, they are set by the Nomination and Remuneration Committee upon recommendation of Management and Group HR.

Remuneration practice applicable to those in charge of Independent Control Functions

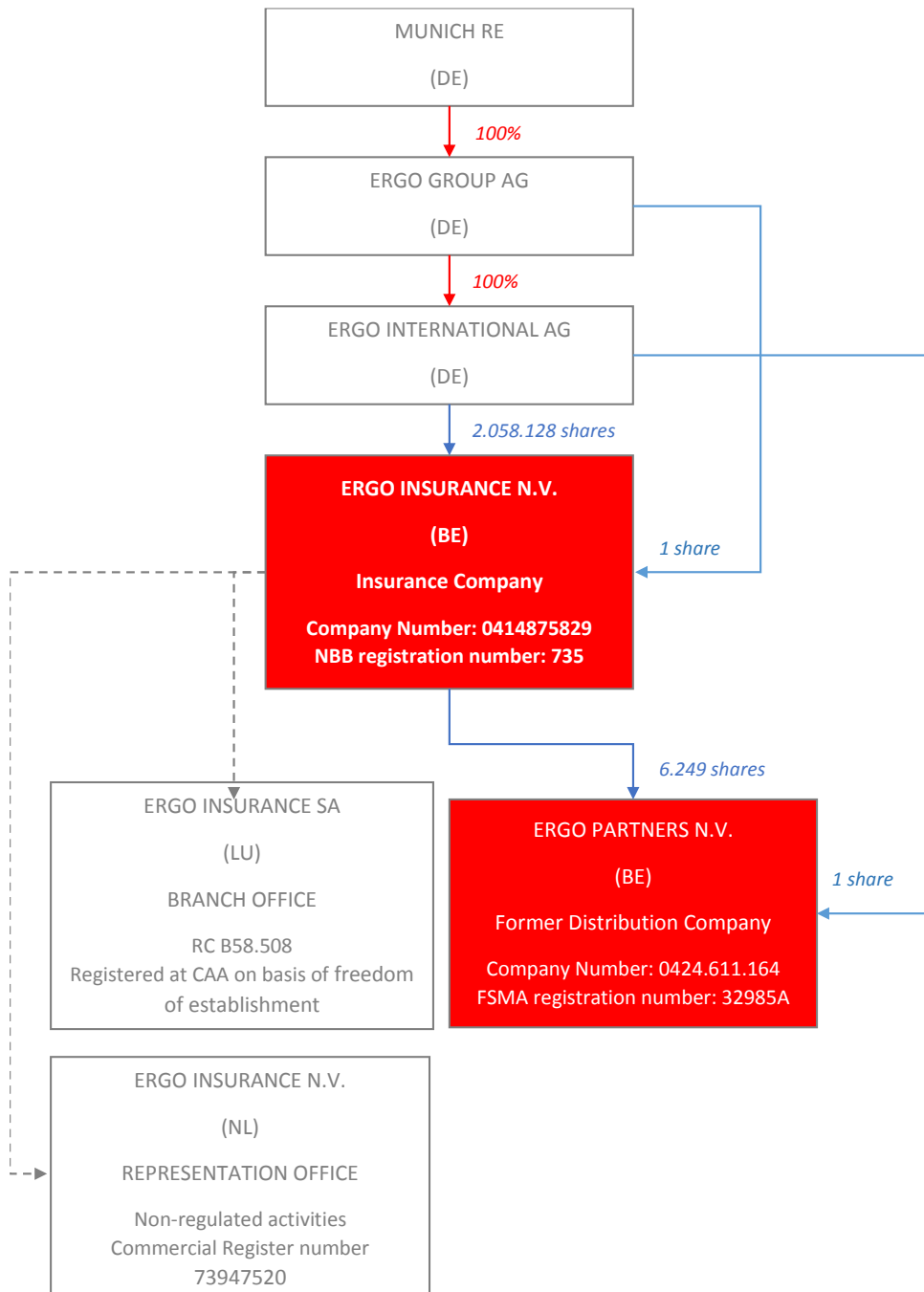
For the Independent Control Functions, the principles of remuneration stated above are similar. However, it should be noted that:

- The objectives cannot include specific financial objectives of the bodies they are supposed to control. The variable part of remuneration of the Independent Control Functions is independent from the performance of the operational units and areas that are submitted to their control.

B.1.3 Shareholdership

ERGO Insurance NV/SA's capital is represented by 2.058.129 no-par value registered shares. These shares are held by ERGO Group AG, a German company, with registered office at ERGO-Platz 1, 40198 Düsseldorf, Germany, which holds one share (0,0001%) and ERGO International AG, a German company, with registered office at ERGO-Platz 1, 40198 Düsseldorf, Germany, which holds 2.058.128 shares (99,9999%) of ERGO Insurance NV/SA.

The ownership structure of ERGO Insurance NV/SA is illustrated as follows:



B.2 Fit and Proper Requirements

B.2.1 Fit and Proper

Fit and Proper definition and application

The Fit and Proper Policy and the implementation framework of ERGO Insurance NV/SA sets out the criteria and procedures that must be applied in order to ensure that all persons who conduct the management of ERGO Insurance NV/SA, or who occupy Independent Control Functions, comply with the statutory and regulatory expertise and reliability requirements (in accordance with the Solvency II Act, the NBB Circular 2018_25 Fit and proper⁶, the Manual on assessment of fitness and propriety of September 2018 and the Overarching NBB Circular 2016_31 on the System of Governance, updated in September 2018).

The framework ensures that the fit and proper requirements are applied when nominating members of the Board of Directors, members of the Management Committee, Branch Managers, as well as the Independent Control Functions.

The persons who occupy Independent Control Functions within ERGO Insurance NV/SA are:

- Risk Management Function - CRO: Tim Wouters;
- Compliance Function (Head of): Anne-Laure Debaisieux;
- Internal Audit Function (Head of): Emmy Van Impe; and
- Actuarial Function (Head of): Jan De Roeck (WTW – critical outsourcing with Mr. Tim Wouters as relay person).

The Fit and proper consists of four parts:

- Fit and Proper requirements;
- Fit and Proper Policy;
- Procedure, application and control framework; and
- Conduct and behavioural guidelines.

Fit and Proper Requirements

The following fit and proper requirements are applied at ERGO Insurance NV/SA:

Fitness requirements: A person will be considered “fit” if he or she has the necessary professional and formal qualifications, knowledge and expertise in the insurance sector, other financial sectors that enable him or her to conduct a business as prudently and as healthily as possible. A person must also be able to demonstrate professional conduct.

As part of this assessment, the qualities attributed to the position in question, as well as other relevant insurance-related, financial, accounting, actuarial and management qualities will be taken into account.

As a group, directors, Management Committee members, branch managers and representatives of independent control functions must cover a sufficient diversity of qualifications, knowledge and relevant experience in order to ensure that ERGO Insurance NV/SA is managed and controlled in a professional manner.

In order to operate such an assessment of the fitness requirements, ERGO Insurance NV/SA implemented assessment criteria covering the requirements relating to:

- knowledge and experience (including collective qualification requirements for directors and senior managers),
- skills (including collective qualification requirements for directors and senior managers and specific individual criteria for the Independent Control Functions),
- professional behaviour (including collective qualification requirements for directors and senior managers),

⁶ The NBB Circular 2018_25 on the suitability of directors, members of the management committee, responsible persons of independent control functions and senior managers of financial institutions.

- independence,
- conflicts of interest,
- the amount of time invested by the Person Concerned (the latter criteria being applied for directors and senior managers only).

Propriety requirements:

A person is deemed to meet propriety requirements if no facts indicating inadequate propriety are known.

Inadequate propriety is presumed if general experience of life indicates that personal circumstances justify the assumption that such circumstances could adversely affect the sound and prudent exercise of their mandate or function. Account is taken of the personal and professional conduct of the Person Concerned with regard to criminal, financial, proprietary and regulatory law. Of particular relevance are criminal or administrative offences, especially if in connection with corporate activities.

Indications of inadequate propriety could include, for example:

- Regulatory action taken by the National Bank of Belgium now or in the past against the Person Concerned, or a company in which the Person Concerned was or is a director or member of the Management Committee;
- Criminal offences in the area of finance or taxation, or particularly serious criminal acts or money-laundering offences;
- Infringements of administrative regulations.

Conflicts of interest

It is also assumed that the person in question, wherever possible, will avoid activities that might lead to conflicts of interest or that might arouse the appearance of conflicts of interest. Persons in charge of Independent Control Functions are generally bound by the interests of ERGO Insurance NV/SA. Consequently, they may not consider any personal interests in their decisions, nor may they make use of company opportunities based on their own interests. Each potential event is disclosed to the Compliance Function and a specific file is prepared by the Compliance Function and presented to the Management Committee for decision.

ERGO Insurance NV/SA has implemented different assessment criteria in terms of propriety for members of the Board of Directors, of the Management Committee and for the Independent Control Functions.

Fit and Proper Policy

ERGO Insurance NV/SA implements a Fit and Proper Policy that includes the following elements:

- a description of the procedure designed to identify the functions that require notification to the NBB, as well as the actual procedure;
- a procedure for assessing the fitness and propriety of the members of the Board of Directors, the Management Committee, branch managers and the Independent Control Functions during their selection and, afterwards, on an ongoing basis;
- the possibility for *ad hoc* cases that give rise to a re-assessment of the requirements on fitness and propriety;
- a description of the criteria used to assess the professional behaviour in terms of amount of time invested;
- a description of the criteria used to assess the fitness and propriety requirements;
- a description of the Fit & Proper suitability procedure (including a periodic – at least yearly – reassessment of the members of the Board of Directors and of the Management Committee).

Executive and Non-Executive Directors and members of the Management Committee

The directors of ERGO Insurance NV/SA will at least collectively possess knowledge and experience in the following areas :

- insurance, reinsurance and financial markets;
- business strategy and business models;
- the system of governance, including compliance;
- financial and actuarial analysis;
- the regulatory framework and requirements;
- the internal model (risk model);
- planning, controlling and reporting;
- life and non-life insurance technical knowledge;
- asset management;
- accounting and audit;
- internal controls and risk management;
- information and communication technology;
- organisation and change management;
- Human resources management;
- Law (Insurance, Tax).

Collective qualification requirements have also been developed in the Fit & Proper policy in terms of skills and professional behaviour for the members of the Board of Directors and of the Management Committee.

These criteria concern both the members of the Management Committee, who must make the appropriate decisions taking into account the business model, risk appetite and the markets in which ERGO Insurance NV/SA operates, and the members of the Board of Directors, who must decide on strategy and be able to monitor the decisions taken by the Management Committee in a constructive manner.

The qualities that are attributed to individual directors / Management Committee members will ensure that there is appropriate diversity of qualifications, knowledge and relevant experience in place. This will contribute towards the company being managed and led in an appropriate manner.

Independent Control Functions

Persons who occupy Independent Control Functions must, at least, have the theoretical and practical knowledge required for the position in question (Risk Management Function, Compliance Function, Internal Audit Function and Actuarial Function). The knowledge required will vary according to the Independent Control Function. The technical knowledge is standard, based on regulatory requirements and most of the time on sectorial certification and mandatory continuous training. The experience is an additional mandatory requirement. It must be assessed in proportion to the nature, scope and complexity of the risks inherent to ERGO Insurance NV/SA.

In case an Independent Control Function is outsourced (both within and outside the group), as is currently the case with the Actuarial Function, the company ensures the outsourcing complies with the rules of Chapter 7 of the Overarching NBB Circular 2016_31 on the system of governance, updated in September 2018. In case of outsourcing, ERGO Insurance NV/SA appoints an internal person (relay person) responsible for the outsourced Independent Control Function to monitor that the responsible person has sufficient knowledge and expertise of the outsourced function to be able to critically assess the work and performance of the service provider. The appointment of such relay person is notified to the NBB and he or she is subject to the NBB's "fit & proper" evaluation, as provided by the Solvency II Act.

In case of such a critical outsourcing, the Independent Control Function keeps all its prerogatives and the functional reporting lines (direct report of the Independent Control Function to both the Executive Committee and the chairman of the Board of Directors) remain available.

B.2.2 External Functions and Incompatibilities

The members of the Board of Directors, members of the Management Committee, branch managers and Independent Control Functions of ERGO Insurance NV/SA must devote the time required to carry out their duties within the company. If they exercise external functions, they must avoid conflicts of interest and respect certain incompatibilities. In accordance with article 83 of the Solvency II Act, ERGO Insurance NV/SA ensures compliance with the internal rules governing external functions.

B.2.3 Loans, credits or guarantees and insurance policies

There are no material transactions to disclose.

B.3 Risk Management System Including the Own Risk and Solvency Assessment

B.3.1 Risk Management System

Description of the Risk Management System

Risk Management is a cornerstone of the System of Governance of ERGO Insurance NV/SA and is supported and overseen by the Risk Management Function. ERGO Insurance NV/SA's mission is to take care of the pension savings and financial health of our existing customers for the full duration of their contracts. ERGO Insurance NV/SA's customers can expect an adequate, reliable and efficient service by empowered and risk aware employees, working in a financially stable company.

The Risk Management System is designed with objectives to:

- Partner with the business to deliver on the business strategy while managing the related risks;
- Challenge the business by providing independent feedback and suggesting appropriate risk mitigation and ways forward;
- Drive the risk culture of the company;
- Successfully implement the Solvency II framework across its three Pillars.

The Risk Management organization and the Risk Management Function are detailed in the section B.3.3. below.

Risk Management cycle

Risk identification

The risk identification process is performed through the quarterly update of the Quarterly Risk Dashboard (QRD), the Operational Risk Events Database (ORED), the annual Internal Control System (ICS) assessment, as well as the annual Own Risk and Solvency Assessment (ORSA). In addition, risk identification is facilitated by the collection of other reports e.g. fraud case investigations, audit findings, regulatory findings, and ad-hoc risk assessments.

Risk assessment & measurement

Together with risk takers, the Risk Management Function assesses the impact of risks on the overall risk profile. During this phase, the Solvency Capital Requirement (SCR) is measured and calculated both locally under the Standard Formula and by ERGO Group IRM via its internal model.

Risk steering

Risk takers ensure that the chosen measures are in line with the risk strategy and related risk policies. The Risk Management Function is actively involved in steering processes which affect the overall Risk Profile.

Risk monitoring and reporting

For each of the risks identified, ERGO Insurance NV/SA has defined risk indicators and established reporting processes to monitor and report risks to senior management, as well as to the NBB. Specifically, risk limits and triggers are in place at ERGO Insurance NV/SA. Escalation occurs when a risk is assessed to be outside of defined risk appetite limits. In such cases, remedial measures are taken to mitigate the risk back to the desired level of risk appetite.

A number of reports are required by European and national legislation including, for example:

- Quantitative Reporting Templates (QRTs);
- Own Risk and Solvency Assessment (ORSA) Report;
- Report on the Efficiency of the System of Governance (RESOG);
- Solvency and Financial Condition Report (SFCR);
- Regular Supervisory Report (RSR); and
- KPI Dashboard monitoring.

In addition to these, following reports are presented to governing bodies and delivered to ERGO Group:

- The Quarterly update of Solvency II closing process: This reporting includes the quarterly update of Solvency II coverage ratio reported by the Risk Management Function to governing bodies. This report contains an update on all modelled risks calculated according to the Standard Formula. Data contained in this report are subject to data quality monitoring and are eventually used to populate quarterly QRT's.
- The Quarterly Risk Dashboard: This reporting focuses on qualitative risks (non-modelled risks) and their developments in the past quarter. This report also includes a view on the current state of identified risks based on evolution of their related mitigation actions.
- The Internal Control System (ICS) report: This annual report is the output from the annual ICS process in which the effectiveness of the design and performance of the Internal Control System is assessed. The ICS report is submitted to the Board of Directors on an annual basis (see also section B.4 on the Internal Control System).

Further information on each risk category and the specific processes and reporting procedures by risk type, as well as information on significant and material risks are provided in Chapter C.

Embedding of Risk Management

The Risk Management System is defined as an entity-wide activity, meaning that every person in the organization has a role to play in ensuring that risks are actively identified, assessed, mitigated and monitored. This is ensured by integrating risk policies and practices into specific steering and business processes and decision making including (non-exhaustive list):

- Strategic planning process;
- Capital management;
- Product review process;
- Strategic Asset Liability Management (SALM);
- Profitability calculations;
- Solvency II closing and reporting;
- Regular AFR & ERC / SCR calculations;
- Reinsurance risk mitigation decisions;
- Project launch and execution; and
- New critical outsourcing arrangements.

The embedding of the Risk Management System within the organization relies on a network of decentralized employees appointed in a role of Second Line Correspondents (SLC) towards the 2nd line of defence. Their role consists in deploying

2nd line of defence activities including the Risk Management System in their respective departments within the 1st line of defence.

In 2018, the concept of SLC's (introduced a couple of years ago and emphasized during the NSP atelier workshop in September 2017) was subject to lessons learned based on observations from past period and a survey was rolled out within the SLC's community. Outcomes of this exercise was used in 2019 to further make the cooperation with SLC's more efficient and eventually improve the embedding of the Risk Management System within the 1st line of defence.

B.3.2 Own Risk and Solvency Assessment (ORSA)

Overview of the ORSA

The ORSA is a key element of the Risk Management System of ERGO Insurance NV/SA and is a fundamental contributor to the embedding of risk and capital implications into key decisions. The ORSA is the process in which everything comes together. The ORSA spans all processes and procedures used to identify, assess, monitor, manage and report risks and provides a forward looking assessment on the Own Solvency Needs (OSN). It covers all pillars of Solvency II and brings the business strategy together with the risk strategy and capital management for current and future reporting dates, in line with the business planning horizon.

The basis of the ORSA process is the ORSA Policy, which stipulates the key elements of the ORSA process itself.

Assessment of the Overall Solvency Needs (OSN) and Own Funds

The term "Own Funds" refers to the own funds eligible to cover the regulatory Solvency Capital Requirement under Solvency II. The Overall Solvency Needs (OSN) takes into account all risks, as well as the strategy and forward looking considerations. The OSN assessment considers the following steps:

- Identification of risks;
- Measurement of the Risk Profile;
- Link between the Business Strategy and the Risk Profile;
- Risk Strategy as the basis for OSN considerations; and
- Stress testing.

Frequency

The ORSA is performed on an annual basis. Under certain circumstances specified in the ORSA Policy and in case of significant changes impacting the risk profile of the company, a non-regular "ad-hoc" ORSA may be triggered.

Roles and responsibilities regarding the ORSA process

The overall responsibility for the ORSA within ERGO Insurance NV/SA lies with the Board of Directors that assigns the role of ORSA Process Owner to the Risk Management Function, hence it is responsible for the coordination and implementation of the ORSA within ERGO Insurance NV/SA.

In addition, the Audit and Risk Committee ensures the effectiveness of the overall ORSA process as well as its underlying processes. The Management Committee reviews the ORSA report before it is submitted to the Audit and Risk Committee and the Board of Directors.

Other contributors to the ORSA report include Strategy Department, Product and Pricing Department, Planning and Controlling Department, and Actuarial Function.

Embedding of the ORSA

The ORSA process is embedded within ERGO Insurance NV/SA with the aim is to ensure that there is sufficient discussion and deliberation on the available risk information to ensure that an adequate assessment of the Own Solvency Need (OSN) can be made, for the respective year and for the next four years.

B.3.3 Risk Management Function

Description of the Risk Management Function

The Risk Management Function is led by the Chief Risk Officer (CRO). The CRO directly reports to the CEO and is a member of the Management Committee and the Board of Directors. The CRO has a functional reporting line to the ERGO Group CRO. Besides the aforementioned, the Risk Management Function has a direct and independent reporting line to the Audit and Risk Committee and the Board of Directors on a quarterly basis.

The Risk Management Department is composed of four sub departments including:

- Risk Modelling and Valuation
- Risk Governance and Reporting;
- Information Security Officer; and
- Actuarial Function.

The Risk Management Function in itself is composed of the former three departments.

The Actuarial Function reports hierarchically to the CRO, as well as the unit (Risk Modelling and Valuation) that carries out the calculations relating to Technical Provisions. The departments follow the principle of separating the tasks of “do”, “check” and “peer review” (separate people perform the tasks of “do”, “check” and “peer review”). The Actuarial Function also reports directly to the Audit and Risk Committee (ARC). This approach with: separate departments; adopting a “do” “check” “review” principle by different people on all calculations and tasks; a direct report of the Actuarial Function to the ARC, in our opinion justifies the fact that at ERGO Insurance NV/SA, a non-significant company, both the Actuarial Function and the Head of the Risk Modelling report hierarchically to the CRO and the CRO is at the same time also the relay person for the Actuarial Function. This is also in accordance with the guidance of the NBB.

B.4 Internal Control System (ICS)

B.4.1 Overview of the Internal Control System

The ICS covers all levels of the group and individual companies, as well as outsourced areas and processes where appropriate. The final responsibility for an appropriate execution of outsourced tasks and functions remains with ERGO Insurance NV/SA. The governance of these outsourced functions is maintained in accordance with ERGO Group’s Outsourcing Policy and ERGO Insurance NV/SA’s Outsourcing Policy. The ICS Policy of ERGO Insurance NV/SA is an Entity Specific Appendix of the ICS Group Policy that takes into account both Group requirements and additional specific local regulatory requirements expressed by the National Bank of Belgium. In doing so, the ICS ensures that internal policies as well as legal and regulatory requirements are adhered to. The Policy defines the ICS objectives, principles, organization, reporting requirements, roles and responsibilities that apply within ERGO Insurance NV/SA.

The CRO (and more specifically the Risk Governance and Reporting department reporting to the CRO), is owner of the ICS Policy and is responsible for its annual review. In accordance with requirements expressed in the ERGO Group ICS Policy, managing operational risk is an integral function of the ICS. As such, all matters related to operational risk are subject to this local ICS Policy as well as the ERGO Group ICS Policy.

The Internal Control System is built based on the Three Lines of Defence model that provides an effective method to define the essential roles and duties with regards to risk management and control processes. A distinction must be made between the three lines involved, as follows:

The first line of defence

The departments that ‘own’ and ‘manage’ risks are included within the first line of defence. Within this line, the model refers to the operational managers/head of operational departments.

In case of issues, potential risks, violations against policies and/or regulations are identified by the first line of defence, it is their role and responsibility to report this at least to one of the “Independent Control Function” in the second lines of defence. Depending on the subject matter, even it involves a topic that is not directly within their own business activities, Second Line Correspondents play a key role in this regard.

The conclusions from Risk and Control Assessments (RCAs), Entity Level Control Assessments (ELCAs) and IT General Control Assessments (ITGCAs) are evaluated and formalized in their respective templates.

The outcomes of the annual ICS assessment are discussed within the first line by the Policy and Process Owners and the next level in the hierarchy (typically the respective Management Committee member).

The second line of defence-

Independent Control Functions are in place to “oversee” risks. They have a supervisory and advisory role within the company with regards to their specific control domains.

In order to perform the role as a second line of defence function, the Independent Control Functions are clearly separated from the first line of defence. Therefore, a clear distinction is established between (i) the direct reporting lines of those functions (independency criteria based on the Solvency II Act) and (ii) the hierarchical reporting lines of those functions (internal reporting lines based on the organizational governance chart).

The Independent Control Functions according to the Solvency II Law are the Compliance Function, the Actuarial Function and the Risk Management Function (in the second line of defence) and the Internal Audit Function (in the third line of defence).

The ICS Manager (i.e. Head of Risk Governance and Reporting) checks the plausibility, aggregates and assesses the results. In addition, the ICS assessment is fully documented in pre-defined templates with appropriate filing and version controlling applied.

The ICS report is submitted to the Board of Directors on an annual basis or more often if appropriate (in case of events or escalations). ERGO Insurance NV/SA also submits this annual reporting to the ERGO Group ICS Manager.

The third line of defence-Internal Audit

An Independent Control Function is in place that ‘provides independent assurance’ and is carried out by the third line of defence / Internal Audit Function. The role of this function is to provide the Board of Directors and the senior management with assurance based on the highest level of independence and objectivity within ERGO Insurance NV/SA.

The Internal Audit Function operates independently from both the first and the second line of defence.

ICS assessment

The assessment of the risks and controls is performed on an annual basis and is based on three types of assessments:

- Process-level Risk and Control Assessments (RCA);
- Entity-level Control Assessment (ELCA);
- IT Generic Control Assessments (IT GCA).

As stated in the ICS Policy, the roles and responsibilities regarding these ICS assessments are:

- The Board of Directors oversees the design and implementation of an adequate and effective ICS.
- The Audit and Risk Committee advises the Board of Directors on ICS matters and keeps under review the adequacy and effectiveness of the ICS.
- The Management Committee establishes and maintains an adequate and effective ICS.
- The Governance Committee provides advice to the Management Committee on governance and policy matters. As such, it provides a first challenge on Entity Level Control Assessments (ELCA) results and proposes actions to resolve any identified governance issues.

- ICS Manager (i.e. Head of Risk Governance and Reporting) is responsible for the overall coordination of the ICS assessments, and reporting the ICS outcomes and deliverables to governing bodies.
- Policy Owners are responsible for policies within the business activity under their responsibilities, and to sign off the Entity Level Control Assessment.
- Process Owners are responsible for the execution and up to date description of processes included within the business activity under their responsibilities, and to sign off the Risk and Control Assessments. Also, process owners must put in place agreed remedial actions for identified risks/process control failures and report on their progress.
- Second Line Correspondents (SLC) are responsible for performing the Risk and Control Assessments by identifying and assessing the risks and controls related to their processes.

To ensure the effective implementation of roles and responsibilities and appropriate expertise, an ICS training is developed based on a 70/20/10 ratio of on-the-job training, coaching and attendance to trainings or presentation given during the quarterly SLC meetings.

B.4.2 Compliance Function

Overview of the Compliance Function

The Compliance Function is an Independent Control Function within ERGO Insurance NV/SA, aiming to monitor and manage compliance with all relevant laws and regulations, and promote integrity of activities.

The responsibility of ERGO Insurance NV/SA to comply with laws and regulations cannot be outsourced.

Compliance Function Tasks

The core activities of the Compliance Function are systematic and determined at a regulatory level, including (non-exhaustive list):

- (1) Design and execute an annual Compliance Action Plan;
- (2) Oversight of legal & regulatory developments;
- (3) Providing advice;
- (4) Oversight of policies and procedures;
- (5) Carry out Compliance Risk Assessments;
- (6) Carry out Compliance monitoring (supervision and testing);
- (7) Oversight of training that enhance staff awareness;
- (8) Oversight of regulatory reporting.

The key domains within scope of the Compliance Function include the following:

- (1) Ethics and Integrity;
- (2) Good governance;
- (3) Licenses and direct distribution;
- (4) Anti-Money Laundering;
- (5) AssurMiFID, customers' rights and information;
- (6) Privacy and IT compliance;
- (7) Fiscal-related;
- (8) Anti-Fraud;
- (9) Others: Anti-trust, Market Abuse.

Compliance Charter

A Compliance Charter is in place within ERGO Insurance NV/SA. and integrates ERGO Group standards and local requirements. It outlines the key principles of the Compliance Function, its status, its core domains, its objectives and responsibilities and the organization of its activities. It should be reviewed annually and approved by the Board of Directors.

During 2019, the Compliance Charter was reviewed and deemed valid for another year.

Independence

The Compliance Function is independent of the operational activities of ERGO Insurance NV/SA. This is ensured based on the following key elements:

- (1) The Compliance Function holds a formal status within the institution which is documented within the Compliance Charter;
- (2) The Head of the Compliance Function, approved by the Regulators, is certified and appointed as Compliance Officer;
- (3) The Compliance Function and its staff should be preserved from possible conflicts of interests between their responsibilities concerning compliance and other responsibilities;
- (4) The Head of the Compliance Function have full access to all information, systems and employees when necessary for the execution of the tasks;
- (5) Right and duty to monitor, including request for assistance of (legal) experts;
- (6) The Compliance Functions reviews, validates, ensures and/or imposes minimum training and expertise requirements at all levels of the company;
- (7) Freely express findings and assessments;
- (8) Receives support from ERGO Group Compliance on a regular basis; and
- (9) Directly report to the CEO and to the Chairman of the Board of Directors.

Status and Organization

As one of the Independent Control Functions, the Compliance Function belongs to the second line of defence and is set-up and staffed as an integral part of the organization and governance system.

The Compliance Function falls under the responsibility of the appointed Compliance Officer.

Competence, Staffing and Integrity

Personal competence, integrity and discretion of each employee involved in the Compliance Function is essential for its proper functioning. ERGO Insurance NV/SA also ensures that the Head and the staff of the Compliance Function execute their tasks discretely and with integrity.

Skills, motivation, and permanent education are also crucial in order to allow the Compliance Function to operate effectively. The capabilities of each employee are assessed taking into account the increasing technical complexity and the variety of activities.

Reporting by the Compliance Function

The key reporting undertaken by the Compliance Function includes the following:

- The Compliance Officer updates the CEO regularly about all ongoing activities and compliance risks.
- On a regular basis, the Compliance Officer attends the Management Committee meeting to discuss compliance matters.
- On a regular basis, Compliance shares and informs first line owners of compliance risk assessment, monitoring findings and recommendations, together with a quarterly follow-up.

- On a quarterly basis, the Audit and Risk Committee and the Board of Directors are informed about or requested to take a decision on compliance activities and the status of the Compliance Action Plan.
- On a quarterly basis and on their request, Group Compliance are informed about compliance major risks and updates, litigation, fraud, reputational risks and cases.
- Each year a compliance report is drawn up giving a full status update on compliance risks and recommendations. It is presented to the Management Committee, the Audit and Risk Committee, the Board of Directors, Group Compliance and sent to the NBB.

B.5 Internal Audit Function

Internal Audit is one of the four Solvency II Independent Control Functions. The Internal Audit Charter states the position of the Internal Audit Function within ERGO Insurance NV/SA and defines its rights, duties and authorities. The Internal Audit Function for ERGO Insurance NV/SA is being executed by an audit HUB (included in DKV Belgium), which is also providing services for DKV Belgium and DAS Belgium (outsourcing agreement). The Head of the Audit HUB is the official Internal Audit function of ERGO Insurance NV/SA and DKV Belgium.

B.5.1 Mission, Tasks and Methodology

The Internal Audit Function of ERGO Insurance NV/SA supports the Board of Directors in carrying out its monitoring tasks. In particular, it is responsible for examining the system of internal governance. These include the Risk Management System (RMS), the Internal Control System (ICS) and the three Independent Control Functions, the Compliance, Risk Management and Actuarial Function.

The core tasks of Internal Audit include:

Audit Performance: the Internal Audit Function audits the Governance System, consequently the entire business organization, and in particular the Internal Control System in terms of appropriateness and effectiveness. The auditing work of the Internal Audit Function must be carried out objectively, impartially and independently at all times. The audit area of the Internal Audit Function covers all activities and processes of the Governance System, and explicitly includes the other Governance Functions. The audit assignment includes the following areas in particular:

- Effectiveness and efficiency of processes and controls,
- Adherence to external and internal standards, guidelines, rules of procedure and regulations,
- Reliability, completeness, consistency and appropriate timing of the external and internal reporting system,
- Reliability of the IT systems,
- Nature and manner of performance of tasks by the employees.

Reporting tasks: A written report must be submitted promptly following each audit by the Internal Audit Function. At least once per year, the Internal Audit Function shall prepare a report comprising the main audit findings for the past financial year. Within the follow-up process, the Internal Audit Function is also responsible for monitoring the rectification of deficiencies.

Consulting tasks: the Internal Audit Function can provide consulting work, for example within projects or project-accompanying audits, and advise other units concerning the implementation or alteration of controls and monitoring processes. The prerequisite is that this does not lead to conflicts of interest and the independence of the Internal Audit Function is ensured.

Internal Audit's work is based on a comprehensive risk-oriented audit plan updated annually. The audit plan must be developed by applying a uniform risk-based approach in the group. The planning is then reviewed on an ongoing basis during the year and, if necessary, adapted to the risk. As part of the planning discussions, the audit topics prioritized by Internal Audit are discussed with the responsible members of the Management Committee and selected executives. The Board of Directors may, at any time, request additional audits within the framework of existing statutory or supervisory regulations.

ERGO Group Audit may request additional audits, in particular topics that are to be audited by all the Group's key companies based on the Group's responsibility of the Management Board of Munich Re AG.

B.5.2 Independence and objectivity

The managers and employees of Internal Audit are aware and adhere to the national and international standards for the professional standards of Internal Audit.

This also applies to the principles and rules for safeguarding the independence and objectivity of Internal Audit. Numerous measures (adequate positioning in the organizational structure, consistent segregation of duties, and comprehensive quality assurance during the audit) ensure that the independence and objectivity of the Internal Audit Function is adequately ensured.

The Head of Internal Audit is directly subordinated administratively to the Chief Executive Officer (CEO) of ERGO Insurance NV/SA. She has direct and unrestricted access to the Board of Directors of ERGO Insurance NV/SA and all subsidiaries. She is independent from all other functions of the company.

In order to ensure independence, the employees of the Internal Audit department do not assume any non-audit-related tasks. Employees who are employed in other departments of the company may not be entrusted with Internal Audit tasks. This does not exclude the possibility for other employees to work for Internal Audit temporarily on the basis of their special knowledge or personnel development measures.

When assigning the auditors, attention is paid to the fact that there are no conflicts of interest and that the auditors can perform their duties impartially. In particular, it is ensured that an auditor does not audit any activities for which he himself was responsible in the course of the previous twelve months.

Internal Audit is not subject to any instructions during the audit planning, the performance of audits, the evaluation of the audit results and the reporting of the audit results. The right of the Board of Directors to order additional audits does not impair the independence of Internal Audit.

According to the statement of the Head of Internal audit, the department has sufficient resources and conducts the audits on its own responsibility, independent and impartially (objectively). The Head of Internal Audit contributes to the independence and objectivity of the auditing function by her behaviour.

During the reported period the independence and objectivity of the Internal Audit department was not impaired at any time.

B.5.3 Organization

The Internal Audit department is an independent division. However, it operates within the framework of the standards applicable throughout Munich Re Group. The Head of Internal Audit is directly subordinated administratively to the Chief Executive Officer (CEO) of ERGO Insurance NV/SA, and also has a "dotted reporting line" to the Head of ERGO Group Audit.

The audit mandate of Internal Audit covers all units of ERGO Insurance NV/SA.

The Head of Internal Audit fulfils the following fit and proper requirements:

- Her professional qualifications, knowledge and experience is adequate to enable sound and prudent management (fit); and
- She is of good repute and integrity (proper).

ERGO Insurance NV/SA shall notify the NBB of any changes to the identity of the members of the internal audit, along with all information needed to assess whether any new persons appointed to manage the company are fit and proper.

ERGO Insurance NV/SA shall notify the NBB if any of the persons referred to above have been replaced because they no longer fulfil the fit and proper requirements.

Regular meetings are held with other Independent Control Functions to ensure regular communication between the different Independent Control Functions of ERGO Insurance NV/SA. The results of audits are also shared with the Risk Management Function and the Compliance Function. In addition, Internal Audit is a member of the Governance Committee, which is the formal forum where all Independent Control Functions interact and communicate.

As a whole, the staff of Internal Audit must have the requisite skills and knowledge for effective and efficient audit work. In terms of the staffing of the Audit HUB Belgium the diversity of knowledge as well as the professional experience was taken into account. The manager and staff of the Audit HUB have had training in insurance, economy, accounting, law and commercial science. Moreover, during the course of 2018 - 2019, three new members of the Internal Audit team were recruited.

B.6 Actuarial Function

The Actuarial Function is one of the Independent Control Functions at ERGO Insurance NV/SA. The Actuarial Function works in the second line of defence in close collaboration with the Risk Management Function and the Actuary & Reserving Department. It is a legal requirement for insurance companies to have an Actuarial Function within their organization.

B.6.1 Mission of the Actuarial Function

As stated in the local Actuarial Function Policy, the mission of the Actuarial Function is to ensure that methodology and processes to identify inconsistencies and weaknesses with respect to the calculation of technical provisions, the underwriting process, the reinsurance programs and quantitative components of the risk management framework are in place.

B.6.2 Principles applied

The following principles are followed when implementing the role of the Actuarial Function within ERGO Insurance NV/SA:

- Principle 1: The tasks of Actuarial Function are performed independently (Independence).
- Principle 2: The Actuarial Function is embedded in daily business operations and validation processes within ERGO Insurance NV/SA (Embedding).
- Principle 3: The Actuarial Function staff fulfils Fit and Proper requirements (Fit and Proper).
- Principle 4: Delegation of authority and escalation process is in place from the Board of Directors (Responsibility). The Actuarial Function receives its mandate from the Board of Directors.
- Principle 5: Recommendations are addressed and reported in a transparent manner (Transparency).
- Principle 6: The Actuarial Function is effective and adequate (Effectiveness and Adequacy).
- Principle 7: The Actuarial Function is in line with the proportionality principle (Proportionality).

B.6.3 Actuarial Function Organization

The Actuarial Function within ERGO Insurance NV/SA is part of the Risk Management department and is separated from the Actuary & Reserving Department, which is situated in the first line of defence. In order to guarantee full compliance with the Solvency II Directive and the overarching NBB Circular on Governance, a clear distinction is made regarding the activities and role of the Actuarial Function and other teams within the Risk Management Function. The Actuarial Function reports hierarchically to the CRO and has a direct reporting line to the Audit and Risk Committee and the Board of Directors. The Actuarial Function is supported by a validator. The department follows the principle of separating the tasks of “do”, “check” and “peer review” and, at all times, separate people perform the tasks of “do”, “check” and “peer review”.

Moreover, the Actuarial Function has a coordination, controlling and advisory role within the Risk Management Function towards first line of defines departments of ERGO Insurance NV/SA. This guarantees the implementation of a four eyes

principle and a sound segregation of duties. The cooperation within the Risk Management department ensures that relevant information channels are in place towards the Actuarial Function.

To fulfil its tasks and responsibilities, the Actuarial Function (or one of the team members) is a member or can at any time be invited or attend relevant committees.

B.6.4 Actuarial Function Charter and Tasks Performed

ERGO Insurance NV/SA has a local Actuarial Function Policy in place which is equivalent to an Actuarial Function Charter. It outlines the Actuarial Function strategy, objectives, principles and governance within ERGO Insurance NV/SA. Furthermore, the local Actuarial Function Guideline describes the concrete implementation of the Actuarial Function Policy. It describes the set-up of the team, the reporting lines and requirements, the classification and monitoring of findings, the presence in committees and meetings, the distribution of tasks within the Actuarial Function team and the practical implementation.

The local Actuarial Function Policy and Guideline are reviewed annually and, in case of changes, presented for approval to the Management Committee, as well as the Board of Directors (the latter is the case for material changes to the policy).

The Actuarial Function builds its knowledge on information available within ERGO Insurance NV/SA. In order to achieve this knowledge, experience within the company is needed as well as being involved in an interactive way. In the yearly Actuarial Function Report, the Actuarial Function activities are described.

In 2019, processes established in the local Actuarial Function Policy and Actuarial Function Guideline were further documented, in line with internal documentation standards.

B.7 Outsourcing

ERGO Insurance NV/SA has the objective to ensure that any outsourcing arrangement is properly managed and controlled. This means that all risks related to outsourcing, the outsourcing party and the offered service of the outsourced party need to be known, followed up and assessed on a regular basis. In this context, the Outsourcing Policy refers to the organisational requirements and processes in place to actively manage all outsourcing arrangements.

B.7.1 Outsourcing Policy

The Outsourcing Policy describes the objectives, principles and processes in place to ensure that outsourced activities are properly managed and that the risks are known and properly monitored.

The Outsourcing Policy is built on the following principles:

- **Maintaining responsibility:** At all times the final responsibility for any outsourcing contract is retained at ERGO Insurance NV/SA. Even if processes are outsourced, the responsibility for the risks remains with ERGO Insurance NV/SA. Furthermore, the business owner shall only consider outsourcing if the advantages outweigh the risks associated with the outsourcing. The business owner is responsible for managing the relationship with the service provider. He/She shall ensure compliance with the Outsourcing Policy within his/her area of business responsibility. The consequences of the outsourcing are examined by the CRO / Risk Management Function which will carry out an outsourcing risk assessment of the proposal, indicating that the outsourcing is safe/problematic/unacceptable. The full outsourcing report should be kept at the Procurement Department, should be at the disposal of the Compliance Function, the CRO/Risk Management Function and the Internal Audit Function. The aforementioned functions have two weeks to voice any concerns or reservations they may have. The Compliance Function is responsible for the ongoing monitoring of all outsourcings (second line of defence). In addition, the Internal Audit Function may monitor compliance with the Outsourcing Policy (third line of defence);
- **Selection and evaluation:** A process is in place to ensure a proper evaluation of the outsourced party has been made in due process at RFP stage, and through KPIs during the effective collaboration. Selection is done on an objective basis, such process further ensures that the selection of the outsourced party is done in compliance with applicable laws, guidelines and internal rules;

- **Process:** Outsourcing proposal and dossier is constituted, advice from Independent Control Functions where required is included in the dossier, decision of the Management Committee on the outsourcing dossier and terms and conditions of the outsourcing, decision of the Board of Directors on the outsourcing dossier and terms and conditions of a critical outsourcing, notification to the NBB in case of a critical outsourcing or the outsourcing of an independent Control Function; regular evaluation by the business owner and annual assessment to ensure that all (technical) requirements are included and abided to;
- **Written agreement:** A written agreement is in place before any activities by the outsourced party can be started and a signed version of the agreement is retained by the Procurement Department;
- **Business continuity:** Business continuity requirements are included in the contractual arrangements and with the selection of the provider;
- **Security:** security requirements are included in the contractual arrangements and with the selection of the provider (also in case cloud computing).
- During every selection process, the above mentioned principles are applied. Additionally, ERGO Insurance NV/SA has standard selection criteria that apply. These criteria include the financial strength of the provider, its reputation, its technical capabilities and the absence of conflict of interests among others.
- The Outsourcing Policy sets the criteria to ensure that the selection decision of a service-provider is duly documented. Supporting documentation including the “Outsourcing Proposal” and “Checklist” (appendices to the Outsourcing Policy) are processes that ensure that each outsourcing activity has a clear scope (i.e. a detailed description of the functions or activities to be outsourced is established), provide details on the expected consequences of the outsourcing, an estimation of the risks and on safeguards to ensure compliance with the applicable laws, guidelines and internal rules.
- In addition, the Outsourcing Policy implements processes to ensure that outsourcing activities are at all times duly lodged and monitored in accordance with applicable laws, guidelines and internal rules.

B.7.2 Outsourcing of critical or important functions or activities (Critical Outsourcing)

Critical or important functions or activities are defined as functions which are of essential importance for ERGO Insurance NV/SA to operate in the sense that without this function or activity, the company would not be able to provide its services to its customers.

To determine a critical function or activity, the Outsourcing Policy states that it is important to be aware of the potential financial risks in case of a breach of contract, the level of disruption to key processes, a significant increase in operational risk, the impact on the customers’ trust and the reputation of ERGO Insurance NV/SA. Examples of critical functions and activities are non-exhaustively listed in the Outsourcing Policy.

Additionally, the outsourcing of Independent Control Functions is allowed under the guiding regulatory requirements. However, ERGO Insurance NV/SA ensures that the outsourcing of Independent Control Functions is done in a controlled manner in which key responsibilities and accountabilities are retained by the company.

B.7.3 Outsourced Critical Functions and Activities

Hereunder, the list of Critical Functions outsourced, the companies outsourced to and the subject of outsourcing.

| Outsource Provider | Address | Function or activity outsourced |
|------------------------|---|---|
| MEAG | Oskar von Miller Ring 18, 80222 München, Germany | Asset Management activities |
| ERGO international | ERGO-Platz 1, 40477 Düsseldorf, Germany | Datacenter - Project ANABEL platform |
| ITERGO | Informationstechnologie GmbH Victoriaplatz 2 40477 Düsseldorf | Datacenter – relocation of data centre to Ergo Germany |
| ERGO Group | ERGO-Platz 1, 40477 Düsseldorf, Germany | Hosting of Prophet server Farm incl. licenses |
| ERGO Group | ERGO-Platz 1, 40477 Düsseldorf, Germany | Cash management process using Corporate Payment Factory solution |
| Everaert Actuaries | Exterkenstraat 42, 9210 Moorsel, Belgium | Group Insurance (Pillar 2) management process |
| Vereycken en Vereycken | Veldkant 2, 2550 Kontich, Belgium | UL3 contract management system (software development and maintenance) |
| ERGO Group | ERGO-Platz 1, 40477 Düsseldorf, Germany | Asset Management - Fund Management process using Fund Management Tool (FMT) |

Table 12: List of critical outsourcing

List of outsourcing of independent control functions:

| Outsource Provider | Address | Function or activity outsourced |
|----------------------|---|---------------------------------|
| Willis Towers Watson | A. Van Nieuwenhuyselaan 2, 1160 Brussels, Belgium | Actuarial Function |

Table 13: List of outsourcing of Independent Control Functions

B.8 Any Other Information

There is no further information to disclose.

C RISK PROFILE

The Risk Profile as defined in the Risk Management Policy is broken down in the following risk categories, aligned with the Solvency II Framework:

- Modelled Risks:
 - Underwriting Risks:
 - Life Underwriting Risks;
 - Health Underwriting Risks;
 - Financial Risks:
 - Market Risks;
 - Credit Risks, of which counterparty default risk; and
 - Operational Risks.
- Non Modelled Risks:
 - Liquidity Risks;
 - Strategic Risks; and
 - Reputational Risks.

Within ERGO Insurance NV/SA, identified risks are assessed and mitigated with the means the company has at its disposal. This includes reinsurance, hedging or other means where available. In order to ensure effective decision making, risks are made transparent through risk reporting and monitoring. Risk reporting provides management with a view on the levels of risks, comparing those to applicable risk appetite limits.

For the following risks, a risk capital was considered based on the Standard Formula under Solvency II (referred to as "Solvency Capital Requirements" or "SCR"), amounting to 290 MI € at year end 2019, compared to 276 MI € at year end 2018. For the underlying reasons see Section E.2.

| | Risk value | |
|-------------------------------------|------------|------------|
| | 2018 | 2019 |
| SCR as a risk measure | | |
| Life underwriting risk | 121 | 125 |
| Health underwriting risk | 28 | 37 |
| Non-life underwriting risk | 0 | 0 |
| Market risk | 183 | 190 |
| Counterparty default risk | 6 | 5 |
| Diversification | -82 | -89 |
| Intangible asset risk | 0 | 0 |
| Operational risk | 21 | 21 |
| Solvency Capital Requirement | 276 | 290 |

Table 14: Risk Profile: Identified risks per main risk type (source: QRT S.25.01) in MI €

C.1 Underwriting Risk

Underwriting risk represents the potential loss arising from entering into or underwriting insurance policies. At ERGO Insurance NV/SA the underwriting risk is divided into two modules, depending on the type of policy: Life and Health. Each category is then subdivided into sub-modules according to the Solvency II Standard Formula:

- **Life Underwriting risk sub-modules:** Mortality, Longevity, Morbidity/disability, Expenses, Lapse, Catastrophe.
- **Health Underwriting risk sub-modules:** Mortality, Longevity, Morbidity/disability, Expense risk, SLT Lapse, NSLT underwriting risk (Lapse, Premium and reserve) and Catastrophe.

C.1.1 Management of underwriting risks

Underwriting risks are managed at the various stages of the insurance product life-cycle. This ensures that underwriting risks are recognized and managed early in the cycle.

Product characteristics and their terms and conditions were accepted during product approval and are assessed afterwards, through the embedded review process. This includes profit testing in accordance with the Actuarial Guidelines of ERGO Group. Profit testing results were reviewed by ERGO Insurance NV/SA's Risk Management Function and ERGO Group Integrated Risk Management. Acceptance of new business was monitored using pre-defined criteria (e.g. medical acceptance). At present new business is limited, however, to extensions of existing clients/policies due to the implementation of the New Strategy.

Product performance and underwriting risk indicators are reviewed after contract issue (e.g. claim and lapse rates). The sufficiency of reserves and Technical Provisions is assessed by the Actuary & Reserving department and independently monitored by the Actuarial Function.

C.1.2 Underwriting risk position

Because of ERGO Insurance NV/SA's business model and nature of activities, its Life underwriting risk is more prominent than the Health part.

The most material risk with respect to the quantification in the Standard Formula is (Life) expense risk. Expense risk is calculated by applying a 10% upward shock on the projected expenses and in addition a higher inflation rate. This risk slightly increased during 2019 as a result of the lower interest rates, despite the decrease of ERGO Insurance NV/SA's expenses volume.

Lapse risk in Life business represents the second important underwriting risk, where the "lapse down" risk (i.e. the risk of a decrease in lapse rates) is the relevant lapse risk for the company as of Q4 2019 (in contrast to Q4 2018 when the "lapse mass" risk was still dominating). In this lapse down scenario, the lapse rates are decreased by 50%, but only for those contracts which are assumed to generate losses for the company in the future.

Health underwriting risk is driven by disability-morbidity risk, which is stemming from the disability riders in the Universal Life portfolio (UL3). It reflects the risk from a higher future claims experience than currently assumed.

C.1.3 Risk concentration

Risk concentration, mainly driven by the mortality risk exposure, is measured by the catastrophe risk module in the Standard Formula. This risk is assessed to be immaterial, partly by mitigation through reinsurance agreements.

C.1.4 Risk mitigation

As a means of risk mitigation, reinsurance treaties are used by the company, especially to mitigate the risk of mortality and morbidity.

C.2 Market Risk

As is typical for a Life insurance company, ERGO Insurance NV/SA considers market risk as one its main financial risks. Market risk is defined the risk of a loss that may be caused by fluctuations in the prices of the financial instruments in a portfolio. The various risk factors/sub-modules according to the Solvency II Standard Formula include:

- **Equity risk** exposure of the traditional portfolio is immaterial since the risk is mitigated by equity hedges. The main equity risk corresponds to the equity exposure of unit linked funds. Although the direct risk of a decrease in the equity value is borne by the policyholder, in case of an equity price decrease, the future fee income for ERGO Insurance NV/SA will decrease as well. Also ERGO Insurance NV/SA carries an equity risk on its buffer in unit linked funds in portfolio (which is limited though since 2018).

- **Interest rate risk** mainly arises from past distribution of products offering high guaranteed interest rates at long durations. These products strongly impact the investment strategy since appropriate assets have to be selected to earn the guaranteed interest rates. As the asset portfolio backing this traditional product portfolio has a lower duration than the guaranteed liability cash flows, market movements in interest rates have a potential important impact on the Own Funds. However, since the introduction of the revised asset allocation strategy in 2017, the duration mismatch between assets and liabilities was significantly reduced.
- **Spread risk** covers both the widening and narrowing of credit spreads as well as changes in the credit rating transition. The Standard Formula assumes no spread risk on government bonds (of EU member states in the currency of that member). The majority of the three portfolios backing traditional liabilities consists of government bonds. The remaining part is invested in highly rated corporate bonds (and a limited part in structured notes) being responsible for the spread risk exposure. Spread risk is consistently an important risk driver (see section C.2.5).
- **Real estate risk** is a limited contributor to the market risk module since ERGO Insurance NV/SA has very low exposure to real estate assets.
- **Currency risk** exposure is situated within the unit-linked funds, similarly to equity risk.
- **Concentration risk** results from potential large investments in assets from a single counterparty ERGO Insurance NV/SA. For ERGO Insurance NV/SA it is typically quite low or even zero.

C.2.1 Application of the prudent person principle

Within the context of market risks, investments play an important role. Within its investment management, the prudent person principle is applied as explained in Section B.3.4. In this case, the investment mandate as provided to MEAG, as the key provider of investment services, notes that the investment firm needs to stay within the given mandate and maximize return given the underlying risks. Moreover, it needs to constantly monitor and report on the exposures and the underlying risks and ensure that these are acceptable given the underlying return and the mandate given.

C.2.2 Market risk position

Market risk is the largest risk contributor to ERGO Insurance NV/SA's Risk Profile. The spread risk and equity risk are the largest contributors to the current market risk module, while currency risk also materially contributes.

C.2.3 Risk mitigation

ERGO Insurance NV/SA's mitigation efforts with respect to interest rate risk are primarily focused on achieving an investment portfolio with diversified maturities that have a weighted average duration close to the duration of the liability cash flows. To mitigate equity risk from the classical Life portfolio, equity hedging is used.

C.2.4 Overview of sensitivity and scenario analysis

The company monitors its risks via sensitivity and scenario analysis:

- Scenario analysis and stress testing regarding the Solvency II capital position is extensively covered by the Own Risk and Solvency Assessment (ORSA) process. The scenario analysis within ORSA not only covers potential adverse market developments but also scenarios with increased lapses and other risks materializing.
- The general conclusion in the 2019 ORSA report was that the company's solvency position is sufficiently positive to withstand all considered adverse developments. However, in terms of market risk in particular, it was concluded that the company remains vulnerable to the interest rate down risk, mainly due to the increased SCR and Risk Margin.
- At each reporting date, several sensitivities are calculated, based on approximative methods:
 - Interest rates +100bps/-50bps: (risk-free) interest rates directly impact both the market value of assets (at least bonds) and the valuation of the technical provisions.
 - Bond spreads +100bps (specifically Belgian and Italian bonds): spreads directly impact the asset market values, yet only indirectly impact the liabilities side.

- Equity -10%/+10%: while the company has very limited direct equity exposure, the equity market performance impacts the liabilities side through the unit-linked technical provision.
- Expense +5%: increase of the recurrent expenses for the company with 5% (reported here with market sensitivities while actually an underwriting risk).

The table below shows the Solvency II coverage ratio at year-end 2019 for the sensitivities as described above.

| | OF | Δ OF | SCR | Δ SCR | S2 coverage ratio | Δ S2 coverage ratio |
|--|-----|------|-----|-------|-------------------|---------------------|
| Base case | 750 | | 290 | | 259% | |
| IR + 100bps | 762 | 12 | 280 | -10 | 272% | 13% |
| IR - 50bps | 726 | -24 | 319 | 29 | 227% | -32% |
| 100bps increase in government bond spreads | 682 | -68 | 290 | 0 | 235% | -24% |
| 100bps increase in corporate bond spreads | 750 | 0 | 290 | 0 | 259% | -1% |
| Equity -10% | 718 | -32 | 273 | -17 | 263% | 4% |
| Equity +10% | 784 | 34 | 309 | 19 | 254% | -5% |
| Expense +5% | 734 | -16 | 292 | 2 | 251% | -8% |

Table 15: Sensitivity analysis for Own Funds, SCR and Solvency II coverage ratio in MI €, %

The key observations on the results are as follows:

- In all sensitivities, the Solvency II coverage ratio remains substantially above the legal requirement of 100% - see section E.2.1.
- The decrease in the interest rates of 50bps has an adverse effect on the coverage ratio of -32%. ERGO Insurance NV/SA.
- An increase in government bond spreads of 100bps for both Belgium and Italy (i.e. two of the highest exposures in the company's bond portfolio) would adversely impact the coverage ratio by -24%, which would have been significantly higher in case the company would not apply the VA.
- The performance of equity markets plays only a relatively limited role for the financial strength of ERGO Insurance NV/SA, as effects on Own Funds and SCR largely offset each other.
- A 5% increase of expenses has a limited on the financial strength of ERGO Insurance NV/SA.

C.3 Credit Risk

Counterparty default risk is created by the uncertainty regarding the ability of a debtor to meet its obligations. It is composed of the following sub-modules:

- The default risk: any failure or delay in paying the principal and/or interest that results in a loss for the financial institution;
- The uncertainty regarding the amount to be recovered in the event of default.

The worsening of the credit rating, and the subsequent increase of the spread, is included in spread risk, under market risk.

ERGO Insurance NV/SA is exposed to counterparty default risk on a number of different levels:

- Cash at banks;
- Loans to individuals and companies (incl. ERGO International);
- Transactions with derivative products (none are currently in portfolio); and
- The non-collateralized share of reinsurance recoverables.

Investments to be considered and related counterparty default risk are in line with requirements expressed in the Counterparty Default Policy of ERGO Insurance NV/SA.

C.3.1 Counterparty default risk position

The counterparty default exposure of ERGO Insurance NV/SA is mainly driven by the amount of cash at banks. The counterparty risk from reinsurers is negligible as the deposits generally exceed the reinsurance recoverables and serve as collateral.

The default risk of bond issuers is measured under spread risk.

C.3.2 Risk mitigation

ERGO Insurance NV/SA uses a counterparty limit system that is applied throughout the Munich Re Group, to monitor and control credit risks for all balance-sheet positions. The limits for each counterparty are based on its financial situation as determined by the results of fundamental analyses, ratings and market data, and the risk appetite defined by the Board of Directors.

C.4 Liquidity Risk

The objective of ERGO Insurance NV/SA in respect of managing liquidity risk is to ensure that the company is in a position to meet its payment obligations at all times. The Investments department is responsible for liquidity and cash-flow management. It carries out long-term cash flow projections of assets and liabilities that are simulated in normal circumstances or in stress situations to assess future liquidity needs. The liquidity needs are integrated into the liquidity plan, which is created on an annual basis.

C.4.1 Liquidity risk position

As specified in liquidity risk policy of ERGO Insurance NV/SA, the liquidity risk position is monitored by the Planning and Controlling department against budget and plans, based on monthly figures. Yearly forecasts are used to predict liquidity needs and plan inflows / outflows.

In the course of 2019, no specific liquidity events were identified.

The assets of ERGO Insurance NV/SA are invested primarily in liquid government bonds. Thus, the liquidity position of the company is considered as very strong.

C.4.2 Risk mitigation

Liquidity risk is mitigated and managed throughout daily operations and a liquidity plan, as indicated above.

C.4.3 Information on the expected profits included in future premiums

The expected profits included in future premiums at year-end 2019 amounted to 61 MI € (compared to 193 MI € at year-end 2018).

C.5 Operational Risk

Within ERGO Insurance NV/SA, the operational risk is defined as the risk of loss caused by failed people, processes, systems, or external drivers. It includes supervisory & compliance risk (i.e. legal risk) but excludes strategic and reputational risks. ERGO Insurance NV/SA identifies the following components of operational risk:

- Internal Fraud
- External Fraud
- Employment Practices and Workplace Safety

- Clients, Products and Business Practices
- Damage to Physical Assets
- Business disruption and system failures
- Execution, Delivery and Process Management

C.5.1 Operational risk processes and procedures

The framework for managing the operational risk is built on a strong governance with clearly defined tasks and responsibilities. Managing operational risk is an integral function of the Internal Control System. As such, the Management Committee performs an annual self-assessment of the effectiveness of the Internal Control System, which is the cornerstone of risk mitigations against the occurrence of operational risks. The responsibility to manage operational risks lies with business departments as first line of defence. Second Line Correspondents are appointed in each Department to assist in managing the risks for their area of activity. They coordinate the collection of operational risk data and implement their corrective actions, in cooperation with the Risk Management Function, as second line of defines.

A self-evaluation of the risks and associated controls is carried out each year for the various activities of ERGO Insurance NV/SA. Ad hoc risk assessments are also performed on outsourced activities, or to investigate emerging risks (e.g. fraud cases) or risks within projects.

The quantification of operational risk is based on the Standard Formula methodology. This quantification is additionally underpinned by a qualitative assessment. In this respect, operational risk scenario analyses are performed annually to stress, assess and measure potential operational risks.

Operational risks are reported as part of the Quarterly Risk Dashboard prepared by the Risk Management Function. Specifically, the Management Committee regularly analyses developments to the Risk Profile of the various business areas of ERGO Insurance NV/SA and takes the necessary decisions accordingly. The input is included in the Quarterly Risk Dashboard which highlights all significant operational incidents taking place and developments of the underlying risks.

Establishing an overview of operational risk events is crucial in reaching a better understanding of the operational risks associated with each activity and this provides a relevant source of information for management. Major operational events are thoroughly investigated and are allocated a specific action plan and appropriately followed up. Moreover, operational risks that cause an actual loss are collected with their respective losses in the Operational Risk Events Database (ORED), which documents operational risk events with losses of EUR 1K or more or with reputational impact.

C.5.2 Operational Risk developments

During 2019 the New Strategy and its implementation continued to have a significant effect on the company's Risk Profile, even though many planned projects have been closed. In order to successfully implement the New Strategic Plan and the Target Operating Model, operational risks continue to be actively identified and closely monitored.

Mitigation actions initiated in reaction to emerging risks as part of the New Strategic Plan and in business as usual are beginning to be effective to counter the effect of operational risks on the position of ERGO Insurance NV/SA.

Besides the implementation of the New Strategic Plan, like other insurers, the company has to absorb all incoming legal and regulatory requirements. To ensure an effective absorption of new requirements, a number of dedicated projects are underway next to the strategic plan initiatives.

C.6 Other Material Risks

The monitoring and management of other non-modelled risks (the main risks being strategic risk and reputational risk) are included within the Risk Management System, ensuring that these types of risks are discussed and, if necessary, escalated to the relevant Committees. Reporting of these risks is carried out through the Quarterly Risk Dashboard and discussed and acted upon by the Management Committee.

C.6.1 Strategic risk

ERGO Insurance NV/SA considers strategic risk via the following sub-categories:

- **External:** Products; Competitor; Customer; Insurance market and
- **Internal:** Achievement of strategic objectives; Business strategy, business model.

During 2019, strategic risks related to the implementation of the New Strategy continued to be identified and managed as part of the New Strategic Plan. In Q4 2019, the Board of Directors has approved the closing of the New Strategic Plan program with remaining actions are taken in “Business as usual” mode.

C.6.2 Reputational risk

ERGO Insurance NV/SA considers reputational risk via the following sub-categories:

- Data and information: Disclosure of confidential or incorrect information;
- Investment performance: Poor performance of investments attached to policyholder; and
- Image risks: Damage to company’s reputation; Failure to fulfil insurance contract obligations; Damage to insurance market’s reputation.

As a non-modelled risk, reputational risks are mainly identified during the elaboration of the Quarterly Risk Dashboard. As reputational risks may arise towards different stakeholders, their identification and mitigation depends on whether the risk is towards: Regulators, ERGO Group & Munich Re, Sales network, Employees, Customers or the general public.

Reputational risk towards regulators or investors is mitigated by regular contact and a transparent and sound communication. The Human Resources Department monitors the level of satisfaction of employees via KPIs such as employee surveys, monitoring of absenteeism, number of resignations and exit interviews. The Complaints Department monitors and tracks customer complaint KPIs. Also customer surveys are executed.

The reputational risk remains an important risk being assessed on an ongoing basis.

In 2019, the reputational risk position was mainly driven by insufficient long term stabilization of the client relationship, appropriate protection of client portfolio including underestimation of what is required to protect our client portfolio. Thanks to the effort of improving the long term relationships with existing customers and the work related to the New Strategic Plan these risks were reduced before the end of 2019. Nevertheless, they are carefully being monitored and proactive communication has been put in place in order to avoid any reputational risk.

The impact of cyber security events on the brand of ERGO Insurance NV/SA is studied as part of the Cyber Security Maturity Roadmap, initiated in Q4 2019.

C.7 Any Other Information

There is no other relevant information that has not already been disclosed in Chapter C.

D VALUATION FOR SOLVENCY PURPOSES

Valuation of both assets and liabilities is based on Solvency II guidelines. For the valuation of insurance liabilities there is a Stochastic Valuation Methodology in place which details the valuation approach. The methodology defined includes references to the homogeneous risk groups, assumptions made, contract boundaries and other important elements influencing the overall valuation. It also includes the process and procedures in place to do the valuation and to have the valuation tested and approved (including the role of the Actuarial Function). The technical provisions as a means of valuating the liabilities is independently checked by the Actuarial Function. Additionally, the external auditor tests the process and formulates an external opinion. The final outcomes are included in the Actuarial Function Report. These elements support the statement that the valuation of liabilities is under control.

For assets, the valuations are done on the basis of the financial statement requirements for either BEGAAP or IFRS. When Solvency II guidelines differ, Solvency II valuation techniques are used. The valuation basis is clear, with documentation in place on the valuation methodology. ERGO Insurance NV/SA uses BEGAAP for statutory valuations and IFRS for group reporting valuations. Finally, all Solvency II valuations are included in the QRTs, which are assessed and validated by the different stakeholders involved. The valuation is executed at a regular basis within the reporting processes (statutory and QRTs for example) and the underlying assumptions and results are shared with both the Management Committee and the Board of Directors, with appropriate variation analysis.

D.1 Assets

D.1.1 Methodology and Basic Principles Used

Under Solvency II, assets are in principle recognized at their fair value in contrast to BEGAAP where generally assets are recognized at historical cost.

Investments: Financial instruments carried at fair value

A fair value is the price that would be received to sell an asset (or paid to transfer a liability) in an orderly transaction between market participants at the measurement date. Listed market prices are used to assess fair values when there is an active market (such as an official stock exchange). These market prices are basically the “best estimates” of the fair value of a financial instrument.

Financial instrument in an active market

These are financial instruments valued at fair value for which reliable market prices are available.

If the market is active this means that there are bid-ask prices representing effective transactions concluded under normal market conditions between parties. These market prices are the best evidence of fair value and will therefore be the ones used for valuation purposes.

Financial instrument in an inactive market

These are financial instruments valued at fair value for which there are no reliable market prices available. In other words, these financial instruments are not listed on active markets, though are valued on the basis of valuation techniques.

Other assets:

- Property, plant and equipment held for own use are recognized at its cost less any accumulated depreciation and any accumulated impairment losses;
- Participations are based on the IFRS equity method;
- Deposits, cash and cash equivalents are recognized at their nominal value;
- Mortgage loans are recognized using the historical cost measurement method (minus impairments if required);
- Policy loans are recognized using the historical cost measurement method (minus impairments if required);

- Assets held for unit-linked contracts are recognized at their fair value;
- Reinsurance recoverable - see section D.2.15;
- Receivables are recognized using the historical cost measurement method (minus impairments if required); and
- Any other assets: are measured using the historical cost method. These typically include the deferred tax assets, which are recognized in accordance with IAS 12 using the prevailing tax rate at the end of the reporting period. They are also netted with the deferred tax liability position. If, however, the deferred tax asset exceeds the deferred tax liability, the deferred tax asset is capped at the level of the deferred tax liability.

D.1.2 Valuation of Assets and differences between Solvency II and BEGAAP

The asset valuations are as follows:

| Assets | Solvency II value | Statutory accounts value |
|--|-------------------|--------------------------|
| | 2019 | 2019 |
| Investments (other than assets held for unit-linked contracts) | 5.180 | 4.432 |
| Other assets: Property, plant & equipment held for own use, cash and cash equivalents, Loans on policies, Loans & mortgages to individuals and other loans & mortgages (other than index-linked and unit-linked contracts) | 120 | 112 |
| Assets held for index-linked and unit-linked contracts | 1.240 | 1.240 |
| Reinsurance recoverables | 2.025 | 1.686 |
| Deposits to cedants, insurance and intermediaries' receivables and reinsurance receivables | 18 | 16 |
| Any other assets | 5 | 49 |
| Total assets | 8.588 | 7.536 |

Table 16: Assets (source: QRT SE.02.01) in MI €

Investments valuation

Under BEGAAP, bonds are carried at amortized cost and shares (equity instruments) at cost (acquisition value minus impairments, if required). Under Solvency II valuation, all investments are carried at their fair value. Assets held for index-linked and unit-linked contracts are valued at fair value in both BEGAAP and Solvency II.

The table below summarizes the portfolio composition and corresponding Solvency II values of bonds (both Investments and Assets held for index-linked and unit-linked contracts) at year-end 2019 and 2018:

| Portfolio composition | Total Solvency II amount | | % change |
|---|--------------------------|--------------|------------|
| | 2019 | 2018 | |
| Government bonds | 3.728 | 3.333 | 12% |
| Corporate bonds | 1.222 | 1.200 | 2% |
| Equity | 14 | 12 | 17% |
| Investment funds Collective Investment Undertakings | 1.456 | 1.256 | 16% |
| Structured notes | 0 | 0 | - |
| Cash and deposits | 51 | 25 | 104% |
| Mortgages and loans | 61 | 51 | 20% |
| Property | 0 | 0 | - |
| Total | 6.532 | 5.878 | 11% |

Table 17: Portfolio composition (source: QRT SE.02.01) in MI €

The largest part of the portfolio is invested in government bonds. In order to ensure a balanced portfolio and an adequate return, other investments are made in corporate bonds. This is done in line with the investment mandate approved by the respective internal committees. The two main sources of the increase between 2019 and 2018 are the increased position in Government bonds and Investment funds Collective Investment Undertakings.

The Government bond position increase is mainly due to the lower yield curve observed during 2019.

The position in Investment funds Collective Investment Undertakings is mainly composed of assets backing unit linked policies (1,2 MI €) and a company own buffer of those funds. A large part of the increase is the result of higher equity markets at year end 2019 resulting in a higher valuation of those funds. For the part backing unit linked positions, this is largely mirrored on the liability side of the balance sheet. Next to this, also the company own buffer was decreased.

Other Assets valuations:

The differences in valuation between Solvency II and BEGAAP are outlined below:

- **Loans on policies:** these are valued at the moment at nominal value (both under BEGAAP and Solvency II).
- **Loans and mortgages:** The Solvency II values of the mortgage loans are computed using a cash flow valuation model, which leads to values that are different from BEGAAP where the loans are valued at amortized cost.
- **Other loans:** These are recognized in Solvency II at an internal fair value model while in BEGAAP these are recognized using the historical cost measurement method. Details on exposure on loans can be found in Section C.3.1.
- **Reinsurance recoverables:** The reinsurance recoverables are valued at their Best Estimate value, in line with all other Technical Provisions.
- **Any other assets:** The main difference for this category is because under Solvency II, deferred tax is recognized in accordance with IAS 12 using the prevailing tax rate at the end of the reporting period. If, however, the deferred tax asset would exceed the deferred tax liability, the deferred tax asset would be capped at the level of the deferred tax liability for prudence reasons. Under BEGAAP deferred taxes are not recognized. The deferred tax asset was set to zero, as at year-end 2019 the deferred tax positions were shown on a net basis (deferred tax assets net of deferred tax liabilities) and the potential deferred tax asset (pre netting) would exceed the potential deferred tax liability.

The following table provides an overview of the methods used to measure the value of investments.

| Assets | 1 - quoted market price in active markets for the same assets | 2 - alternative valuation methods | 3- Adjusted equity method | 4 - IFRS equity methods (applicable for the valuation of participations) | Total |
|---|---|-----------------------------------|---------------------------|--|--------------|
| Government bonds | 3.661 | 67 | 0 | 0 | 3.728 |
| Corporate bonds | 871 | 351 | 0 | 0 | 1.222 |
| Equity | 0 | 0 | 0 | 14 | 14 |
| Investment funds Collective Investment Undertakings | 1.456 | 0 | 0 | 0 | 1.456 |
| Structured notes | 0 | 1 | 0 | 0 | 1 |
| Cash and deposits | 0 | 51 | 0 | 0 | 51 |
| Mortgages and loans | 0 | 61 | 0 | 0 | 61 |
| Property | 0 | 8 | 0 | 0 | 8 |
| Total | 4.700 | 1.618 | 208 | 14 | 6.540 |

Table 18: Asset valuation methods in MI €

D.2 Technical Provisions

D.2.1 Technical Provision Methodology and Assumptions

The Solvency II Technical Provision (TP) are defined as the sum of the Best Estimate Liabilities (BEL) and the Risk Margin, which are described in detail below.

The following table gives an overview of the Technical Provisions for Solvency II split into the relevant lines of business as of year-end 2019 and 2018.

| Line of business | 2019 | 2018 |
|--|-------|-------|
| Technical provisions – non-life | 0,1 | 1,0 |
| BE non-life | -0,5 | 0,3 |
| Risk Margin | 0,6 | 0,7 |
| Technical provisions – life (excl. unit linked) | 4.424 | 3.942 |
| BE life | 4.315 | 3.864 |
| Risk margin | 108 | 78 |
| Technical provisions – unit linked | 1.095 | 914 |
| BE Unit linked | 1.084 | 891 |
| Risk Margin | 11 | 23 |
| Technical provisions – Total | 5.519 | 4.857 |
| BE Total | 5.399 | 4.756 |
| Risk Margin | 120 | 101 |

Table 19: Technical Provisions per Line of Business (source: QRT SE.02.01) in MI €

The Best Estimate Liabilities have increased in 2019 compared to 2018, mainly due to the lower interest rates. The increase of the risk margin is also largely linked to the interest rate development.

Best Estimate Liabilities

The best estimate liabilities correspond to the probability-weighted average of the present value of future cash-flows, taking into account the time value of money, using the relevant risk-free interest rate term structure.

Methodology

The company uses a stochastic cash-flow valuation model for the derivation of the BEL under Solvency II. The model is regularly validated by the Actuarial Function.

For the derivation of the BEL, expected future cash-flows are projected for the remaining lifetime of the contracts. The relevant projected cash-flows are the following:

- Future premiums from existing business;
- All expenses that will be incurred in servicing insurance obligations (with allowance for expense inflation);
- All payments to policy holders and beneficiaries, including future discretionary bonuses, which the company expects to make, whether or not those payments are contractually guaranteed.

An immaterial part of the liabilities is not modelled explicitly in the stochastic valuation model. For these liabilities, no cash flows are projected. In this case, BEGAAP mathematical reserves are used as an approximation of the best estimate liabilities and added to the discounted cash flows of the explicitly modelled liabilities. At year-end 2019, the liabilities approximated using BEGAAP mathematical reserves amounted to 2% of the total best estimate liabilities.

Assumptions

The following gives an overview of the relevant assumptions underlying the calculation of the Technical Provisions:

Economic assumptions

- Risk-free rate and expense inflation: With respect to the risk-free rate, the rates published by EIOPA are used with the volatility adjustment. The expense inflation is set in line with the expectations as defined by Munich Re.
- Interest rate and equity volatility: The volatility parameters for the stochastic valuation are calibrated to implied volatilities of respective market instruments at the valuation date.

These assumptions are used as input for an Economic Scenario Generator that derives scenarios for the stochastic valuation.

Non-economic assumptions

- Mortality, Longevity, Disability:

The mortality/longevity and disability assumptions specify the portion of the insured population to die (or survive, in case of longevity) or experience disability in the course of the projection. The company determines its own prospective mortality tables and uses a loss ratio approach for its disability exposures.

- Lapse:

Persistency assumptions determine probabilities of remaining in force and, for premium paying policies, the likelihood of the continuation of premiums being paid. The company determines the lapse assumptions for each product separately based on a GLM method that was introduced in 2017 and reviewed in 2018 and 2019.

- Expenses (incl. Investment expenses):

The expense assumption covers all future expenses that will be required to service the existing portfolio.

- Management rules:

- The estimates of the future profit participation within the Technical Provisions are derived in the projection model on a basis of asset performance, i.e. with consideration of development of capital markets and the company's investment strategy.
- Also a management rule with respect to changing the guaranteed interest rate of the universal life portfolio is included.

- Policyholders' behaviour:

Policyholders' behaviour is, where material, taken into consideration in the calculation of technical provisions. When determining the likelihood that policyholders will exercise contractual options, including lapses and surrenders, an analysis of past policyholder behaviour and a prospective assessment of expected policyholder behaviour are conducted. With respect to a dynamic policyholder behaviour, an analysis was performed if such effects could be observed in the past. Given that the policyholder did not seem to react sensitively to the changes of the capital markets, no dynamic policyholder behaviour is currently implemented in the model.

The non-economic assumptions are "best estimate assumptions", i.e. they represent the expected outcome from a range of possible future experience, are realistic and do not include any margins for prudence. The non-economic assumptions are where possible derived from own past experience of the company and consider expected future experience. If no sufficient data history is available, external data or expert judgment is used to help deriving realistic assumptions.

Risk Margin

The risk margin under Solvency II ensures that the value of Technical Provisions is equivalent to the amount that insurance and reinsurance undertakings would be expected to require in order to take over and meet the insurance obligations. The risk margin calculates the cost of providing an amount of eligible own funds necessary to support the insurance obligations over the lifetime thereof. The rate used in the determination of the cost of providing that amount of eligible own funds (Cost-of-Capital rate) is the prescribed rate according to COMMISSION DELEGATED REGULATION (EU) 2015/35, while the required amount of eligible own funds is based on the Solvency Capital Requirement.

The company believes that its approach to calculate the risk margin, based on projecting the future capital requirements by using appropriate drivers for each risk sub-module, is in line with the nature, extent and complexity of the risks.

D.2.2 Uncertainty Associated with the amount of the Technical Provisions

The assessment of the best estimate liabilities under Solvency II is largely based on the actuarial models and assumptions derived from available data, when needed in conjunction with expert judgement.

For example, there is a risk that the actual pay-out of insured benefits is higher than expected. Of particular importance are the biometric and lapse risks.

Random annual fluctuations in insurance benefits or lapse behaviour can lead to short-term falls in the value of the portfolio. This applies particularly to mortality claims, which can rise as a result of exceptional one-off events such as a pandemic. Changes in client biometrics or lapse behaviour are risks that have a long-term effect on the value of the portfolio, making it necessary to adjust the actuarial assumptions. Monthly monitoring of the key relating metrics, regular reviews of the actuarial assumptions and the validation of the Technical Provisions ensure that risks and processes are effectively controlled.

The uncertainty in the Technical Provisions with respect to non-economic and economic assumptions is estimated in the respective risk capital and sensitivities. See Section C and C.2 for details.

D.2.3 Comparison of BEGAAP to Solvency II

The following table gives an overview of the Technical Provisions under Solvency II in comparison to the liabilities under BEGAAP for year-end 2019:

| Line of business | Solvency II | BEGAAP |
|---|-----------------|-----------------|
| Technical Provisions – non-life | 0,1 | 0,7 |
| Technical Provisions – life (excl. unit linked) | 4.424 | 3.976 |
| Technical Provisions – unit linked | 1.095 | 1.240 |
| Technical Provisions – Total | 5.518,70 | 5.217,16 |

Table 20: Comparison of Technical Provisions for BEGAAP and Solvency II (source: QRT SE.02.01) in MI €

The different value between Solvency II and BEGAAP results mostly from the following items:

Technical Provisions non-life

- Under Solvency II, the company calculates the Technical Provisions based on a loss ratio model, while BEGAAP uses premium reserves.
- The claims reserves are also under Solvency II taken to be the BEGAAP reserves as an approximation and thus do not differ.

Technical Provisions life (excluding unit-linked)

- Under Solvency II, realistic mortality assumptions without any safety margin are used for the derivation of the Technical Provisions. BEGAAP reserves are based on the tariff actuarial parameters which are generally more prudent than realistic (best estimate) assumptions.
- Under Solvency II, risk-free interest rates are used for discounting. The discount rates for BEGAAP for the Classical Life portfolio are the guaranteed interest rates used for the premium calculation. Under the current market environment, Solvency II interest rates are much lower than guaranteed rates for a significant part of the Classical Life portfolio resulting in more conservative Technical Provisions compared to BEGAAP.
- No future profit participation is taken into account under BEGAAP, while it is under Solvency II – making Solvency II Technical Provisions again more conservative.
- Additional reserves (so-called Knipperlichten reserves) are set up explicitly under BEGAAP. Under Solvency II, any deficiency in earning the necessary return to finance the interest guarantee is implicitly captured in the economic assumptions underlying the calculation.

Technical Provisions for unit-linked business

- Under BEGAAP, the Technical Provisions are calculated as the amount of units multiplied with the unit price at the moment of the calculation.
- Under Solvency II, the BEGAAP reserves which represent the current market value of the fund is reduced/augmented by the future profits/losses arising from expense profits.

Risk margin under Solvency II

- Under Solvency II, an explicit risk margin is calculated which is not required under BEGAAP, making Solvency II provisions more conservative.

D.2.4 Application of the Matching Adjustment

ERGO Insurance NV/SA does not apply the matching adjustment as referred to in Article 77b of Directive 2009/138/EC.

D.2.5 Application of the Volatility Adjustment

Since Q4 2017, ERGO Insurance NV/SA applies the Volatility Adjustment (VA) as referred to in Article 77d of Directive 2009/138/EC.

The table below summarizes the impact of the Volatility Adjustment on the Technical Provisions as well as other Solvency II measures (Basic own funds, SCR, MCR). Next to the impact on the Technical Provisions, there is a small impact on reinsurance positions and on the SCR, leading to a total impact on Eligible Own Funds to meet SCR of -38 MI € when setting the VA to zero.

| Item | With VA | Without VA | Impact of VA set to zero |
|-----------------------------------|---------|------------|--------------------------|
| Technical Provisions | 5.519 | 5.557 | +38 |
| Basic own funds | 686 | 647 | -39 |
| Excess of assets over liabilities | 606 | 566 | -40 |
| Eligible own funds to meet SCR | 750 | 712 | -38 |
| <i>Tier 1</i> | 606 | 566 | -40 |
| <i>Tier 2 (capped)</i> | 145 | 146 | +2 |
| <i>Tier 3</i> | 0 | 0 | 0 |
| SCR | 290 | 293 | +3 |
| Eligible own funds to meet MCR | 624 | 585 | -39 |
| Minimum Capital Requirement | 93 | 95 | +2 |

Table 21: Impact of Volatility Adjustment (source: QRT S.22.01.01) in MI €

D.2.6 Application of Transitional Measures

ERGO Insurance NV/SA does not apply any transitional measures as referred to in Article 308c or 308d of Directive 2009/138/EC.

D.2.7 Reinsurance Recoverables

| Item | 2019 | 2018 |
|---|-------|-------|
| Reinsurance recoverables Non-Life | 0 | 0 |
| Reinsurance recoverables Life excluding Unit-Linked | 2.025 | 1.832 |
| Reinsurance recoverables Unit Linked | 0 | 0 |

Table 22: Reinsurance Recoverables (source: QRT SE.02.01) in MI €

The calculation of the reinsurance recoverables is performed under the same principles as the Technical Provisions. This means that they are calculated on a forward looking way considering the present value of future payments between ERGO Belgium and the reinsurers.

Future payments to the insurer include the ceded premiums and the claw-back on the commissions received from the reinsurer in case of lapse. The interests on deposits are not taken into account under the reinsurance recoverables (they are part of the deposits from reinsurers). The future payments by the reinsurer cover the payments for the claims, possible profit participation and increase in the ceded BEGAAP reserves.

As for gross Technical Provisions, these cash-flows are produced by the stochastic valuation model of the company in which also all reinsurance treaties are modelled. The discount curve is the same as used for the gross cash-flows and also includes the volatility adjustment. Further adjustment is made to take into account the default risk of the reinsurer. Note that a default adjustment is also applicable to intra-group reinsurance. Since the claims reserves are not explicitly modelled in the cash flow models, the ceded part thereof equals the BEGAAP results. The impact of the volatility adjustment on the reinsurance deposits is also taken in the reinsurance recoverables item, in line with regulation.

D.3 Other Liabilities

This section is concerned with liabilities not included in the previous chapter. The values attributed to these liabilities are valued at fair value where possible and deemed appropriate. When valuing liabilities, no adjustment to take account of the own credit standing of the insurance or reinsurance undertaking shall be made.

D.3.1 Deferred tax liabilities

The balance sheet item concerning deferred tax liabilities is discussed together with deferred tax assets in D.1 Assets. No allowance has been made for any excess deferred tax assets over liabilities. At year-end 2019, the value of the deferred tax liabilities was set to zero as deferred tax positions are shown on a netted basis (see the comments for deferred tax assets in section D.1.2).

D.3.2 Restructuring provision

A restructuring provision was recognized in 2016 to cover the one-off cost which were related to the implementation of the reduction scenario. This provision reduced significantly at year-end 2017, further decreased in 2018 and 2019 (NSP ran over 2017-2018-2019). At year-end 2019 an amount remained outstanding that will be fully used in 2020.

D.3.3 Pension benefit obligations

ERGO Insurance NV/SA entered into commitments to its staff in form of defined contribution plans or defined benefit plans. The type and the amount of the obligation are determined by the conditions of the respective pension plan. In general, they are based on the staff members' length of service and salary.

For Solvency II purposes, obligations for employee benefits are measured in accordance with IAS 19, using the projected unit credit method and the Traditional Unit Credit method and based on actuarial studies. The calculation not only includes the pension entitlements and current pensions known on the balance sheet date but also their expected future development.

The interest rate at which these obligations are discounted is based on the yields for high quality corporate bonds (commercial or government bonds). The currency and term of the bonds correspond to the currency and estimated term of the obligations.

Actuarial gains or losses from obligations for employee benefits result from the deviation of actual risk experience from estimations used. As ERGO Insurance NV/SA recognizes actuarial gains and losses directly in the period in which they occur for the general purposes of IFRS financial statements, there is no difference to Solvency II.

Under BEGAAP the obligations in respect of pension benefits are not taking into account their expected future development, liabilities only reflect obligations accrued at the measurement date.

D.3.4 Deposits from reinsurers

For Solvency II purposes, the reinsurer deposits are calculated with the stochastic valuation model, aligned to the reinsurance recoverables and hence implying a forward-looking approach. The value consists of the discounted value of the changes in ceded provisions and the interests paid on the deposits. In the discount curve, the volatility adjustment

is not considered (in fact, the impact of the volatility adjustment on the deposits is calculated, but subsequently posted under reinsurance recoverables).

Some non-modelled deposits are not part of the stochastic valuation model (such as the ceded disability reserves) and are therefore added under their BEGAAP value. Note that these are analogously added to the reinsurance recoverables and hence have no impact at all on the own funds.

D.3.5 Off Balance Sheet Items

At year-end 2019 ERGO Insurance NV/SA reported the following off-balance sheet items:

- Contingent liabilities of 130,2 MI €; and
- Collateral pledged bond of 1,5 MI €.

The contingent liabilities relates to the outstanding amount of reinsurance treaties that were used to finance acquisition commissions up to 2014. The amount received is being paid back and recognized on the balance sheet. The contingent liability represents the outstanding amount that potentially can be reclaimed at the end of the contract if the intermediate payments are not sufficient.

D.4 Alternative Methods for Valuation

There are currently no alternative measures used for the valuation of assets or liabilities.

D.5 Any Other Information

There is no additional material information not already covered in the other sections of Chapter D.

E CAPITAL MANAGEMENT

Capital Management and deployment is defined in line with Solvency II requirements. Monitoring on the capital, quality of capital and the level of capital are in place and are executed on a continuous basis. A Capital Management Policy is in place to ensure that capital can be restated and guaranteeing that the elements of equity capital, both at the time of issue and afterwards, are classed appropriately. Moreover, the contractual elements of equity capital are checked in order to ensure that they are sufficient and up-to-date. A capital management plan is also in place to ensure that the effective needs for capital over the planning period are identified and can be planned and provided for. The results of the ORSA are reflected in the overall Capital Management plan. Moreover, the capital management plan includes any dividends to the parent entities that might be given. There are clear limitations and controls in place that limit the dividends in case of extraordinary circumstances. Finally, Capital Management takes into account the overall position of Own Funds and the required capital under Solvency II. In case capital is below a certain level, actions are predefined to ensure that capital measures can be taken.

E.1 Own Funds

E.1.1 Capital Management

The capital management plan for the company is defined in line with the strategic path that the company is on. In that sense, the plan has been significantly revised in 2017 in the context of the then-decided new strategy (cf. run-off) of the company. The current capital management plan primarily aims to stabilize the company's good solvency position and to assure that, at all times, the company can respect regulatory requirements and capital requirements expressed by ERGO Group. Next to this, the company aims to continue to retain a strong financial bearing capacity in future years as well, in order to continue to have the possibility to obtain the exemption from having to accrue additional flashing light reserves. Key elements of the plan are the Solvency II coverage ratio limits and triggers.

There are currently no capital outflows foreseen. No dividends are planned to be paid in the planning period (2019 - 2022) and where possible the capital position is further strengthened. Also, in 2019 no retributions in the form of dividends have taken place.

E.1.2 Tiering and Position of Own Funds

The table below details the capital position of ERGO Insurance NV/SA at year end 2019 and 2018. With respect to the capital position, Solvency II requires ERGO Insurance NV/SA to categorize own funds into the following tiers with differing qualifications as eligible available regulatory capital:

- Tier 1 capital consists of ordinary share capital, the surplus fund and the reconciliation reserve; and
- Tier 2 capital consists of ancillary own funds and basic Tier 2 capital. Ancillary own funds consist of items other than basic own funds which can be called up to absorb losses. Ancillary own fund items require the prior approval of the supervisory authority and for ERGO Insurance NV/SA concerns unpaid capital. The subordinated debt concerns a subordinated loan from ERGO International AG with maturity date 28 December 2026 and annually callable as of 21 December 2021).

ERGO Insurance NV/SA does not have any Tier 3 capital. In particular, no allowance for an excess of deferred tax assets over liabilities is made as the excess amount is capped at the level of deferred tax liabilities.

The Eligible Own Funds to meet SCR/MCR are detailed below:

| Own fund components and tiering | 2018 | 2019 | % Change (absolute) |
|--|------|------|---------------------|
| Tier 1 capital - unrestricted | 615 | 606 | -2% (-9) |
| Ordinary share capital (gross of own shares) | 337 | 337 | 0% (0) |
| Surplus fund | 16 | 16 | 0% (0) |
| Reconciliation reserve | 262 | 253 | -4% (-9) |
| Tier 2 capital | 218 | 219 | 0% (1) |
| Subordinated debt | 80 | 81 | 0 (0%) |
| Ancillary own funds (unpaid capital) | 138 | 138 | 0 (0%) |
| Total | 833 | 824 | -1% (-9) |
| Available to meet SCR | 833 | 824 | -1% (-9) |
| Available to meet MCR | 695 | 686 | -1% (-9) |
| Eligible to meet SCR | 753 | 750 | -0% (-3) |
| Eligible to meet MCR | 631 | 624 | -1% (-7) |

Table 23: Own funds and its components (source: QRT S.23.01) in MI €

The resulting Solvency II coverage ratios at year end 2019 are 259% of the SCR and 670% of the MCR.

At year-end 2018, these ratios were 273% and 773%, respectively.

Available Own Funds: Whereas all own funds (824 MI € at year-end 2019) are available to meet the SCR, ancillary own funds (unpaid capital of 138 MI €) cannot be used to cover the MCR.

Eligible Own Funds: The full amount of Tier 1 capital (i.e. 606 MI € at year end 2019) is eligible to cover the SCR. Out of the 219 MI € Tier 2 capital at year-end 2019, only 138 MI € is eligible to cover the SCR (i.e. not more than 50% of SCR). Eligible own funds to cover the MCR of 624 MI € are lower at year-end 2019 given the lower Tier 1 capital.

See the next section for comments on the comparison to 2018.

Note further that currently no transitional measures are in place.

Comparison between statutory capital and Solvency II Own Funds

To derive the Solvency II own funds, the subordinated debt and ancillary own funds (unpaid capital) are added as Tier 2 capital (see table above). Tier 1 capital is further adjusted by the reconciliation reserve, which mainly results from the revaluation of liabilities and unrealized asset reserves.

E.1.3 Position and Changes to Own Funds during 2019

The focus in 2019 has been on maintaining the strong solvency position it had by year end 2018.

The solvency position in 2019 was challenged by chances and risks such as for instance developments on spreads and by the further decreasing interest rates. These market developments, that in general can only be partly mitigated, led to a small decrease of the Solvency II ratio in 2019 (see previous section). However, the capital strength remains very strong at similar level of 2018, and no further strengthening measures were required.

Nevertheless, where possible the company continuously looked for continuous improvements actions to support its solvency position. In particular, for 2019 following actions were considered:

- further limiting equity risk exposure via reduction of the own buffer in unit linked funds;
- more precise modelling of the disability covers, allowing to replace overly conservative assumptions; and
- continued close monitoring of policyholder behaviour and measures to improve client retention.

These measures, although with modest impacts, have contributed in maintaining a strong solvency position despite economic changes during 2019. The Solvency II Available Own Funds to meet the SCR have slightly decreased from 833 MI € at year end 2018 to 824 MI € at year end 2019 (i.e. by 9 MI €). Because of regulatory tiering restrictions, the Eligible Own funds amounted to 750 MI € in 2019 compared to 753 MI € in 2018. Hence the Eligible Own Funds is very similar to year end 2018. The SCR has *increased* though (see section E.2.1), which leads to the decrease of the Solvency II coverage ratio to 259%.

Exemption from flashing light reserves

In addition, during 2019 the company obtained exemption from the requirement to set up special reserves for 2019 (the so-called flashing light reserves and also known as Knipperlichten Provisions). Flashing light reserves are extra provisions that the NBB requires life insurers in Belgium to set up, in order to assure that sufficient funds are available at all times to fulfil guarantees given to clients within their contracts. Our understanding of the NBB's flashing light exemption policy at end of 2019 is that, if the solvency position of the insurer as determined under the Solvency II regime is sufficiently high, then the NBB can grant exemption from this requirement. This was the case for the company in 2019 (as well as in 2018 and 2017). ERGO Insurance NV/SA's solvency position was confirmed strong enough to sustain the promises we made to our customers - even without further reserving requirements.

E.2 Solvency Capital Requirements and Minimum Capital Requirements

E.2.1 Solvency Capital Requirement

SCR position and developments

SCR position and developments at year end 2019 compared to 2018 were as follows:

| | Q4 2018 | Q4 2019 | % Change (absolute) |
|------------------------------------|------------|------------|---------------------|
| Market risk | 183 | 190 | +4% (+7) |
| Counterparty Default risk | 6 | 5 | -17% (-1) |
| Life Underwriting risk | 121 | 125 | +3% (+4) |
| Health Underwriting risk | 28 | 37 | +32% (+9) |
| Non-life Underwriting risk | 0 | 0 | - |
| Diversification | -82 | -89 | +9% (+7) |
| Operational risk | 21 | 21 | 0% (0) |
| LAC ⁷ of Deferred taxes | 0 | 0 | - |
| SCR | 276 | 290 | +5% (+14) |
| MCR | 82 | 93 | +13% (+11) |

Table 24: SCR Development in 2018 and 2019 (source: QRT S.25.01) in MI €

The total SCR increased from 276 MI € at year end 2018 to 290 MI € in 2019 (i.e. by 14 MI €), which is related to both higher market risk (see section C.2.4) and higher underwriting risk (see section C.1.2).

Solvency II coverage ratios

The Solvency II coverage ratio at year-end 2019 amounted to 259%. The following table shows the SCR/MCR coverage:

| | 2018 | 2019 |
|------------------------------------|------|------|
| Ratio of Eligible own funds to SCR | 273% | 259% |
| Ratio of Eligible own funds to MCR | 773% | 670% |

Table 25: Coverage of SCR and MCR by Own Funds (source: QRT S.23.01.01) in MI €

In fact, ERGO Insurance NV/SA is targeting to stabilize its strong Solvency II coverage ratio in future years such that the company can continue its exemption from accruing the flashing light reserves. This testifies to the company's strong solvency and financial bearing capacity and its commitment to take good care of the pension savings and financial health of existing customers.

The company is not applying any optional transitional measures.

⁷ Loss Absorbing Capacity

E.2.2 Minimum Capital Requirement

Relevant input for the Minimum Capital Requirement is as follows:

- The Technical Provisions without risk margin for guaranteed benefits for life insurance obligations with profit participations;
- The Technical Provisions without risk margin for future discretionary benefits for life insurance obligations with profit participation;
- The Technical Provisions without risk margin for unit-linked life insurance obligations;
- The Technical Provisions without risk margin for all other life insurance obligations;
- The Technical Provisions without risk margin for income protection insurance; and
- The capital at risk of these contracts.

As in year-end 2019, the final MCR is driven by the volumes of the technical provisions. As the technical provisions have increased compared to year-end 2018, the MCR has also increased (+11 MI €).

E.3 Use of Duration-based Equity Risk Sub-module in the Calculation of the SCR

Currently there is no use of duration-based equity sub-module.

E.4 Differences between the Standard Formula and any Internal Model used

Currently there is no internal model used for reporting purposes of ERGO Insurance NV/SA.

E.5 Non-compliance with the MCR and SCR

There is a full compliance with the MCR and the SCR.

E.6 Any Other Information

ERGO Insurance NV/SA is monitoring the potential impacts of the Corona / COVID-19 on its capital position. First indications could lead to a manageable drop in the Solvency II ratio as result of changed market circumstances since year end 2019, in similar ranges as presented in the sensitivity analyses in Section C.2.4. The exact impact depends on the exact levels of the interest and equity markets as the daily volatile changes in the month of March 2020 imply different impacts. The impact of the equity markets on the own funds is also largely compensated on the solvency ratio by similar impacts on the SCR.

All other material information about capital management has been already been covered in the other sections of Chapter E.

ANNEX: QRTS

- S.02.01.02: Balance sheet
- S.05.01.02: Premiums, claims and expenses by line of business
- S.05.02.01: Premiums, claims and expenses by country
- S.12.01.02: Life and Health SLT Technical Provisions
- S.17.01.02: Non-Life Technical Provisions
- S.19.01.21: Non-Life insurance claims
- S.22.01.21: Impact of the long term guarantees and transitional measure
- S.23.01.01: Own Funds
- S.25.01.21: Solvency Capital Requirement - for undertakings on Standard Formula
- S.28.02.01: Minimum capital Requirement - Both life and non-life insurance activity

In the QRTs as disclosed on the following pages, all figures are in EUR thousands (in line with regulation). The figures in preceding sections are in EUR millions as detailed in the report itself.

S.02.01.02.01: Balance sheet

| | | Solvency II value |
|--|--------------|-------------------|
| | | C0010 |
| Assets | | |
| Intangible assets | R0030 | 0 |
| Deferred tax assets | R0040 | 0 |
| Pension benefit surplus | R0050 | 0 |
| Property, plant & equipment held for own use | R0060 | 8.157 |
| Investments (other than assets held for index-linked and unit-linked contracts) | R0070 | 5.180.126 |
| Property (other than for own use) | R0080 | 71 |
| Holdings in related undertakings, including participations | R0090 | 14.367 |
| Equities | R0100 | 2 |
| Equities - listed | R0110 | 0 |
| Equities - unlisted | R0120 | 2 |
| Bonds | R0130 | 4.949.734 |
| Government Bonds | R0140 | 3.727.839 |
| Corporate Bonds | R0150 | 1.221.895 |
| Structured notes | R0160 | 0 |
| Collateralised securities | R0170 | 0 |
| Collective Investments Undertakings | R0180 | 215.875 |
| Derivatives | R0190 | 0 |
| Deposits other than cash equivalents | R0200 | 77 |
| Other investments | R0210 | 0 |
| Assets held for index-linked and unit-linked contracts | R0220 | 1.240.461 |
| Loans and mortgages | R0230 | 60.979 |
| Loans on policies | R0240 | 49.579 |
| Loans and mortgages to individuals | R0250 | 40 |
| Other loans and mortgages | R0260 | 11.360 |
| Reinsurance recoverables from: | R0270 | 2.025.436 |
| Non-life and health similar to non-life | R0280 | 0 |
| Non-life excluding health | R0290 | 0 |
| Health similar to non-life | R0300 | 0 |
| Life and health similar to life, excluding health and index-linked and unit-linked | R0310 | 2.025.436 |
| Health similar to life | R0320 | 15.386 |
| Life excluding health and index-linked and unit-linked | R0330 | 2.010.051 |
| Life index-linked and unit-linked | R0340 | 0 |
| Deposits to cedants | R0350 | 0 |
| Insurance and intermediaries receivables | R0360 | 17.907 |
| Reinsurance receivables | R0370 | 0 |
| Receivables (trade, not insurance) | R0380 | 4.187 |
| Own shares (held directly) | R0390 | 0 |
| Amounts due in respect of own fund items or initial fund called up but not yet paid in | R0400 | 0 |
| Cash and cash equivalents | R0410 | 50.697 |
| Any other assets, not elsewhere shown | R0420 | 545 |
| Total assets | R0500 | 8.588.494 |

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| Liabilities | | |
|---|--------------|------------------|
| Technical provisions – non-life | R0510 | 87 |
| Technical provisions – non-life (excluding health) | R0520 | 0 |
| Technical provisions calculated as a whole | R0530 | 0 |
| Best Estimate | R0540 | 0 |
| Risk margin | R0550 | 0 |
| Technical provisions - health (similar to non-life) | R0560 | 87 |
| Technical provisions calculated as a whole | R0570 | 0 |
| Best Estimate | R0580 | -468 |
| Risk margin | R0590 | 555 |
| Technical provisions - life (excluding index-linked and unit-linked) | R0600 | 4.423.557 |
| Technical provisions - health (similar to life) | R0610 | 41.277 |
| Technical provisions calculated as a whole | R0620 | 0 |
| Best Estimate | R0630 | 19.537 |
| Risk margin | R0640 | 21.740 |
| Technical provisions – life (excluding health and index-linked and unit-linked) | R0650 | 4.382.280 |
| Technical provisions calculated as a whole | R0660 | 0 |
| Best Estimate | R0670 | 4.295.769 |
| Risk margin | R0680 | 86.512 |
| Technical provisions – index-linked and unit-linked | R0690 | 1.095.052 |
| Technical provisions calculated as a whole | R0700 | 0 |
| Best Estimate | R0710 | 1.083.972 |
| Risk margin | R0720 | 11.080 |
| Other technical provisions | R0730 | |
| Contingent liabilities | R0740 | 0 |
| Provisions other than technical provisions | R0750 | 77.223 |
| Pension benefit obligations | R0760 | 21.204 |
| Deposits from reinsurers | R0770 | 2.235.917 |
| Deferred tax liabilities | R0780 | 0 |
| Derivatives | R0790 | 0 |
| Debts owed to credit institutions | R0800 | 0 |
| Financial liabilities other than debts owed to credit institutions | R0810 | 6.505 |
| Insurance & intermediaries payables | R0820 | 18.331 |
| Reinsurance payables | R0830 | 7.549 |
| Payables (trade, not insurance) | R0840 | 16.477 |
| Subordinated liabilities | R0850 | 80.548 |
| Subordinated liabilities not in Basic Own Funds | R0860 | 0 |
| Subordinated liabilities in Basic Own Funds | R0870 | 80.548 |
| Any other liabilities, not elsewhere shown | R0880 | 402 |
| Total liabilities | R0900 | 7.982.853 |
| Excess of assets over liabilities | R1000 | 605.642 |

S.05.01.02: Premiums, claims and expenses by line of business
Non-Life & Accepted non-proportional reinsurance

| | | Line of Business for: non-life insurance and reinsurance obligations (direct business and accepted proportional reinsurance) | | | | | | | | | | | |
|---|-------|--|-----------------------------------|---|--|-----------------------------|--|---|-----------------------------------|---------------------------------------|--------------------------------|------------|---------------------------------|
| | | Medical expense insurance | Income protection insurance | Workers' compensa tion insurance | Motor vehicle liability insurance | Other motor insurance | Marine, aviation and transport insurance | Fire and other damage to property insurance | General liability insurance | Credit and suretyship insurance | Legal expenses insurance | Assistance | Miscellaneous financial loss |
| | | C0010 | C0020 | C0030 | C0040 | C0050 | C0060 | C0070 | C0080 | C0090 | C0100 | C0110 | C0120 |
| Premiums written | | | | | | | | | | | | | |
| Gross - Direct Business | R0110 | 0 | 3.730 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Gross - Proportional reinsurance accepted | R0120 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Gross - Non-proportional reinsurance accepted | R0130 | | | | | | | | | | | | |
| Reinsurers' share | R0140 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net | R0200 | 0 | 3.730 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Premiums earned | | | | | | | | | | | | | |
| Gross - Direct Business | R0210 | 0 | 3.730 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Gross - Proportional reinsurance accepted | R0220 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Gross - Non-proportional reinsurance accepted | R0230 | | | | | | | | | | | | |
| Reinsurers' share | R0240 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net | R0300 | 0 | 3.730 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Claims incurred | | | | | | | | | | | | | |
| Gross - Direct Business | R0310 | 0 | 185 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Gross - Proportional reinsurance accepted | R0320 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Gross - Non-proportional reinsurance accepted | R0330 | | | | | | | | | | | | |
| Reinsurers' share | R0340 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net | R0400 | 0 | 185 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Changes in other technical provisions | | | | | | | | | | | | | |
| Gross - Direct Business | R0410 | 0 | 27 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Gross - Proportional reinsurance accepted | R0420 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Gross - Non-proportional reinsurance accepted | R0430 | | | | | | | | | | | | |
| Reinsurers' share | R0440 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net | R0500 | 0 | 27 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expenses incurred | R0550 | 0 | 1.350 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other expenses | R1200 | | | | | | | | | | | | |
| Total expenses | R1300 | | | | | | | | | | | | |

S.05.01.02: Premiums, claims and expenses by line of business
Non-Life & Accepted non-proportional reinsurance (continued)

| | | Line of business for: accepted non-proportional reinsurance | | | | Total |
|---|-------|---|----------|-----------------------------------|----------|-------|
| | | Health | Casualty | Marine, aviation, transport | Property | |
| | | C0130 | C0140 | C0150 | C0160 | C0200 |
| Premiums written | | | | | | |
| Gross - Direct Business | R0110 | | | | | 3.730 |
| Gross - Proportional reinsurance accepted | R0120 | | | | | 0 |
| Gross - Non-proportional reinsurance accepted | R0130 | 0 | 0 | 0 | 0 | 0 |
| Reinsurers' share | R0140 | 0 | 0 | 0 | 0 | 0 |
| Net | R0200 | 0 | 0 | 0 | 0 | 3.730 |
| Premiums earned | | | | | | |
| Gross - Direct Business | R0210 | | | | | 3.730 |
| Gross - Proportional reinsurance accepted | R0220 | | | | | 0 |
| Gross - Non-proportional reinsurance accepted | R0230 | 0 | 0 | 0 | 0 | 0 |
| Reinsurers' share | R0240 | 0 | 0 | 0 | 0 | 0 |
| Net | R0300 | 0 | 0 | 0 | 0 | 3.730 |
| Claims incurred | | | | | | |
| Gross - Direct Business | R0310 | | | | | 185 |
| Gross - Proportional reinsurance accepted | R0320 | | | | | 0 |
| Gross - Non-proportional reinsurance accepted | R0330 | 0 | 0 | 0 | 0 | 0 |
| Reinsurers' share | R0340 | 0 | 0 | 0 | 0 | 0 |
| Net | R0400 | 0 | 0 | 0 | 0 | 185 |
| Changes in other technical provisions | | | | | | |
| Gross - Direct Business | R0410 | | | | | 27 |
| Gross - Proportional reinsurance accepted | R0420 | | | | | 0 |
| Gross - Non-proportional reinsurance accepted | R0430 | 0 | 0 | 0 | 0 | 0 |
| Reinsurers' share | R0440 | 0 | 0 | 0 | 0 | 0 |
| Net | R0500 | 0 | 0 | 0 | 0 | 27 |
| Expenses incurred | R0550 | 0 | 0 | 0 | 0 | 1.350 |
| Other expenses | R1200 | | | | | 0 |
| Total expenses | R1300 | | | | | 1.350 |

S.05.01.02: Premiums, claims and expenses by line of business**Life**

| | | Line of Business for: life insurance obligations | | | | | | Life reinsurance obligations | | Total |
|--|--------------|--|-------------------------------------|--|----------------------|---|--|------------------------------|------------------|----------|
| | | Health insurance | Insurance with profit participation | Index-linked and unit-linked insurance | Other life insurance | Annuities stemming from non-life insurance contracts and relating to health insurance obligations | Annuities stemming from non-life insurance contracts and relating to insurance obligations other than health insurance obligations | Health reinsurance | Life reinsurance | |
| | | C0210 | C0220 | C0230 | C0240 | C0250 | C0260 | C0270 | C0280 | C0300 |
| Premiums written | | | | | | | | | | |
| Gross | R1410 | 9.296 | 192.857 | 76.475 | 14.851 | 0 | 0 | 0 | 0 | 293.478 |
| Reinsurers' share | R1420 | 3.360 | 102.584 | 0 | 604 | 0 | 0 | 0 | 0 | 106.548 |
| Net | R1500 | 5.935 | 90.273 | 76.475 | 14.247 | 0 | 0 | 0 | 0 | 186.930 |
| Premiums earned | | | | | | | | | | |
| Gross | R1510 | 9.296 | 192.857 | 76.475 | 14.851 | 0 | 0 | 0 | 0 | 293.478 |
| Reinsurers' share | R1520 | 3.360 | 102.584 | 0 | 604 | 0 | 0 | 0 | 0 | 106.548 |
| Net | R1600 | 5.935 | 90.273 | 76.475 | 14.247 | 0 | 0 | 0 | 0 | 186.930 |
| Claims incurred | | | | | | | | | | |
| Gross | R1610 | -39.766 | 258.639 | 62.264 | 25.372 | 0 | 0 | 0 | 0 | 306.510 |
| Reinsurers' share | R1620 | -5.622 | 96.652 | 0 | 125 | 0 | 0 | 0 | 0 | 91.154 |
| Net | R1700 | -34.144 | 161.988 | 62.264 | 25.247 | 0 | 0 | 0 | 0 | 215.356 |
| Changes in other technical provisions | | | | | | | | | | |
| Gross | R1710 | -457 | -10.158 | -219.434 | 19.381 | 0 | 0 | 0 | 0 | -210.668 |
| Reinsurers' share | R1720 | -15.386 | -7.914 | 0 | 0 | 0 | 0 | 0 | 0 | -23.299 |
| Net | R1800 | 14.928 | -2.244 | -219.434 | 19.381 | 0 | 0 | 0 | 0 | -187.369 |
| Expenses incurred | R1900 | 2.091 | 25.624 | 8.482 | 2.968 | 0 | 0 | 0 | 0 | 39.166 |
| Other expenses | R2500 | | | | | | | | | 0 |
| Total expenses | R2600 | | | | | | | | | 39.166 |

S.05.02.01: Premiums, claims and expenses by country**Non-life obligations**

| | | Home country | Country (by amount of gross premiums written) - non-life obligations | Country (by amount of gross premiums written) - non-life obligations | Country (by amount of gross premiums written) - non-life obligations | Country (by amount of gross premiums written) - non-life obligations | Country (by amount of gross premiums written) - non-life obligations | Total Top 5 and home country |
|---|-------|--------------|--|--|--|--|--|------------------------------|
| | | C0080 | C0090 | C0100 | C0110 | C0120 | C0130 | C0140 |
| Country | R0010 | | LUXEMBOURG | NETHERLANDS | | | | |
| Premiums written | | | | | | | | |
| Gross - Direct Business | R0110 | 3.129 | 437 | 164 | | | | 3.730 |
| Gross - Proportional reinsurance accepted | R0120 | | | | | | | 0 |
| Gross - Non-proportional reinsurance accepted | R0130 | | | | | | | 0 |
| Reinsurers' share | R0140 | | | | | | | 0 |
| Net | R0200 | 3.129 | 437 | 164 | | | | 3.730 |
| Premiums earned | | | | | | | | |
| Gross - Direct Business | R0210 | 3.129 | 437 | 164 | | | | 3.730 |
| Gross - Proportional reinsurance accepted | R0220 | | | | | | | 0 |
| Gross - Non-proportional reinsurance accepted | R0230 | | | | | | | 0 |
| Reinsurers' share | R0240 | | | | | | | 0 |
| Net | R0300 | 3.129 | 437 | 164 | | | | 3.730 |
| Claims incurred | | | | | | | | |
| Gross - Direct Business | R0310 | 132 | 52 | 1 | | | | 185 |
| Gross - Proportional reinsurance accepted | R0320 | | | | | | | 0 |
| Gross - Non-proportional reinsurance accepted | R0330 | | | | | | | 0 |
| Reinsurers' share | R0340 | | | | | | | 0 |
| Net | R0400 | 132 | 52 | 1 | | | | 185 |
| Changes in other technical provisions | | | | | | | | |
| Gross - Direct Business | R0410 | 23 | 4 | 0 | | | | 27 |
| Gross - Proportional reinsurance accepted | R0420 | | | | | | | 0 |
| Gross - Non-proportional reinsurance accepted | R0430 | | | | | | | 0 |
| Reinsurers' share | R0440 | | | | | | | 0 |
| Net | R0500 | 23 | 4 | 0 | | | | 27 |
| Expenses incurred | R0550 | 1.308 | 24 | 18 | | | | 1.350 |
| Other expenses | R1200 | | | | | | | 0 |
| Total expenses | R1300 | | | | | | | 1.350 |

S.05.02.01: Premiums, claims and expenses by country**Life obligations**

| | | Home country | Country (by amount of gross premiums written) - life obligations | Country (by amount of gross premiums written) - life obligations | Country (by amount of gross premiums written) - life obligations | Country (by amount of gross premiums written) - life obligations | Country (by amount of gross premiums written) - life obligations | Total Top 5 and home country |
|--|--------------|--------------|--|--|--|--|--|------------------------------|
| | | C0220 | C0230 | C0240 | C0250 | C0260 | C0270 | C0280 |
| Country | R0010 | | LUXEMBOURG | NETHERLANDS | | | | |
| Premiums written | | | | | | | | |
| Gross | R1410 | 278.163 | 10.123 | 5.193 | | | | 293.478 |
| Reinsurers' share | R1420 | 99.080 | 4.205 | 3.263 | | | | 106.548 |
| Net | R1500 | 179.082 | 5.918 | 1.930 | | | | 186.930 |
| Premiums earned | | | | | | | | 0 |
| Gross | R1510 | 278.163 | 10.123 | 5.193 | | | | 293.478 |
| Reinsurers' share | R1520 | 99.080 | 4.205 | 3.263 | | | | 106.548 |
| Net | R1600 | 179.082 | 5.918 | 1.930 | | | | 186.930 |
| Claims incurred | | | | | | | | 0 |
| Gross | R1610 | 296.468 | 5.888 | 4.154 | | | | 306.510 |
| Reinsurers' share | R1620 | 86.223 | 2.506 | 2.425 | | | | 91.154 |
| Net | R1700 | 210.244 | 3.382 | 1.730 | | | | 215.356 |
| Changes in other technical provisions | | | | | | | | 0 |
| Gross | R1710 | -198.848 | -9.365 | -2.454 | | | | -210.668 |
| Reinsurers' share | R1720 | -22.812 | -245 | -243 | | | | -23.299 |
| Net | R1800 | -176.037 | -9.120 | -2.212 | | | | -187.369 |
| Expenses incurred | | | | | | | | 39.166 |
| Gross | R1900 | 38.455 | 414 | 296 | | | | 39.166 |
| Other expenses | | | | | | | | 0 |
| Total expenses | | | | | | | | 39.166 |
| R2500 | | | | | | | | 0 |
| R2600 | | | | | | | | 39.166 |

S.12.01.02: Life and Health SLT Technical Provisions

| | | Insurance with profit participation | Index-linked and unit-linked insurance | | Other life insurance | | | Annuities stemming from non-life insurance contracts and relating to insurance obligation other than health insurance obligations | Accepted reinsurance | Total (Life other than health insurance, incl. Unit-Linked) | |
|---|--------------|-------------------------------------|--|--|--------------------------------------|---------|--|---|----------------------|---|--------------------------------------|
| | | | | Contracts without options and guarantees | Contracts with options or guarantees | | Contracts without options and guarantees | | | | Contracts with options or guarantees |
| | | C0020 | C0030 | C0040 | C0050 | C0060 | C0070 | C0080 | C0090 | C0100 | C0150 |
| Technical provisions calculated as a whole | R0010 | 0 | 0 | | | 0 | | | 0 | 0 | 0 |
| Total Recoverables from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default associated to TP calculated as a whole | R0020 | 0 | 0 | | | 0 | | | 0 | 0 | 0 |
| Technical provisions calculated as a sum of BE and RM | | | | | | | | | | | |
| Best Estimate | | | | | | | | | | | |
| Gross Best Estimate | R0030 | 4.188.518 | | 0 | 1.083.972 | | 0 | 107.250 | 0 | 0 | 5.379.740 |
| Total Recoverables from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default | R0080 | 1.999.403 | | 0 | 0 | | 0 | 10.648 | 0 | 0 | 2.010.051 |
| Best estimate minus recoverables from reinsurance/SPV and Finite Re - total | R0090 | 2.189.116 | | 0 | 1.083.972 | | 0 | 96.602 | 0 | 0 | 3.369.689 |
| Risk Margin | R0100 | 79.146 | 11.080 | | | 7.366 | | | 0 | 0 | 97.592 |
| Amount of the transitional on Technical Provisions | | | | | | | | | | | |
| Technical Provisions calculated as a whole | R0110 | 0 | 0 | | | 0 | | | 0 | 0 | 0 |
| Best estimate | R0120 | 0 | | 0 | 0 | | 0 | 0 | 0 | 0 | 0 |
| Risk margin | R0130 | 0 | 0 | | | 0 | | | 0 | 0 | 0 |
| Technical provisions - total | R0200 | 4.267.664 | 1.095.052 | | | 114.616 | | | 0 | 0 | 5.477.332 |

S.12.01.02: Life and Health SLT Technical Provisions (continued)

| | | Health insurance (direct business) | | | Annuities stemming from non-life insurance contracts and relating to health insurance obligations | Health reinsurance (reinsurance accepted) | Total (Health similar to life insurance) |
|---|--------------|------------------------------------|--|--------------------------------------|---|---|--|
| | | | Contracts without options and guarantees | Contracts with options or guarantees | | | |
| | | C0160 | C0170 | C0180 | | | |
| Technical provisions calculated as a whole | R0010 | 0 | | | 0 | 0 | 0 |
| Total Recoverables from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default associated to TP calculated as a whole | R0020 | 0 | | | 0 | 0 | 0 |
| Technical provisions calculated as a sum of BE and RM | | | | | | | |
| Best Estimate | | | | | | | |
| Gross Best Estimate | R0030 | | 0 | 19.537 | 0 | 0 | 19.537 |
| Total Recoverables from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default | R0080 | | 0 | 15.386 | 0 | 0 | 15.386 |
| Best estimate minus recoverables from reinsurance/SPV and Finite Re - total | R0090 | | 0 | 4.151 | 0 | 0 | 4.151 |
| Risk Margin | R0100 | 21.740 | | | 0 | 0 | 21.740 |
| Amount of the transitional on Technical Provisions | | | | | | | |
| Technical Provisions calculated as a whole | R0110 | 0 | | | 0 | 0 | 0 |
| Best estimate | R0120 | | 0 | 0 | 0 | 0 | 0 |
| Risk margin | R0130 | 0 | | | 0 | 0 | 0 |
| Technical provisions - total | R0200 | 41.277 | | | 0 | 0 | 41.277 |

S.17.01.02: Non-Life Technical Provisions

| | | Direct business and accepted proportional reinsurance | | | | | | | | | | | |
|---|--------------|---|-----------------------------------|---------------------------------------|--|-----------------------------|---|---|-----------------------------------|---------------------------------------|--------------------------------|------------|---------------------------------|
| | | Medical expense insurance | Income protection insurance | Workers' compensation insurance | Motor vehicle liability insurance | Other motor insurance | Marine, aviation and transport insurance | Fire and other damage to property insurance | General liability insurance | Credit and suretyship insurance | Legal expenses insurance | Assistance | Miscellaneous financial loss |
| | | C0020 | C0030 | C0040 | C0050 | C0060 | C0070 | C0080 | C0090 | C0100 | C0110 | C0120 | C0130 |
| Technical provisions calculated as a whole | R0010 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Recoverables from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default associated to TP calculated as a whole | R0050 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Technical provisions calculated as a sum of BE and RM | | | | | | | | | | | | | |
| Best estimate | | | | | | | | | | | | | |
| Premium provisions | | | | | | | | | | | | | |
| Gross | R0060 | 0 | -1.309 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total recoverable from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default | R0140 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Best Estimate of Premium Provisions | R0150 | 0 | -1.309 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Claims provisions | | | | | | | | | | | | | |
| Gross | R0160 | 0 | 841 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total recoverable from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default | R0240 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Best Estimate of Claims Provisions | R0250 | 0 | 841 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Best estimate - gross | R0260 | 0 | -468 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Best estimate - net | R0270 | 0 | -468 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Risk margin | R0280 | 0 | 555 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Amount of the transitional on Technical Provisions | | | | | | | | | | | | | |
| Technical Provisions calculated as a whole | R0290 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Best estimate | R0300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Risk margin | R0310 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Technical provisions - total | | | | | | | | | | | | | |
| Technical provisions - total | R0320 | 0 | 87 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recoverable from reinsurance contract/SPV and Finite Re after the adjustment for expected losses due to counterparty default - total | R0330 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Technical provisions minus recoverables from reinsurance/SPV and Finite Re - total | R0340 | 0 | 87 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

S.17.01.02: Non-Life Technical Provisions (continued)

| | | Accepted non-proportional reinsurance | | | | Total Non-Life obligation |
|---|--------------|---------------------------------------|---------------------------------------|---|---------------------------------------|---------------------------|
| | | Non-proportional health reinsurance | Non-proportional casualty reinsurance | Non-proportional marine, aviation and transport reinsurance | Non-proportional property reinsurance | |
| | | C0140 | C0150 | C0160 | C0170 | C0180 |
| Technical provisions calculated as a whole | R0010 | 0 | 0 | 0 | 0 | 0 |
| Total Recoverables from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default associated to TP calculated as a whole | R0050 | 0 | 0 | 0 | 0 | 0 |
| Technical provisions calculated as a sum of BE and RM | | | | | | |
| Best estimate | | | | | | |
| Premium provisions | | | | | | |
| Gross | R0060 | 0 | 0 | 0 | 0 | -1.309 |
| Total recoverable from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default | R0140 | 0 | 0 | 0 | 0 | 0 |
| Net Best Estimate of Premium Provisions | R0150 | 0 | 0 | 0 | 0 | -1.309 |
| Claims provisions | | | | | | |
| Gross | R0160 | 0 | 0 | 0 | 0 | 841 |
| Total recoverable from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default | R0240 | 0 | 0 | 0 | 0 | 0 |
| Net Best Estimate of Claims Provisions | R0250 | 0 | 0 | 0 | 0 | 841 |
| Total Best estimate - gross | R0260 | 0 | 0 | 0 | 0 | -468 |
| Total Best estimate - net | R0270 | 0 | 0 | 0 | 0 | -468 |
| Risk margin | R0280 | 0 | 0 | 0 | 0 | 555 |
| Amount of the transitional on Technical Provisions | | | | | | |
| Technical Provisions calculated as a whole | R0290 | 0 | 0 | 0 | 0 | 0 |
| Best estimate | R0300 | 0 | 0 | 0 | 0 | 0 |
| Risk margin | R0310 | 0 | 0 | 0 | 0 | 0 |
| Technical provisions - total | | | | | | |
| Technical provisions - total | R0320 | 0 | 0 | 0 | 0 | 87 |
| Recoverable from reinsurance contract/SPV and Finite Re after the adjustment for expected losses due to counterparty default - total | R0330 | 0 | 0 | 0 | 0 | 0 |
| Technical provisions minus recoverables from reinsurance/SPV and Finite Re - total | R0340 | 0 | 0 | 0 | 0 | 87 |

S.19.01.21: Non-Life insurance claims

| | | Gross Claims Paid (non-cumulative) - Development year (absolute amount). Total Non-Life Business | | | | | | | | | | In Current year | Sum of years (cumulative) | |
|-------|--------------|--|-------|-------|-------|-------|-------|-------|-------|-------|-------|-----------------|---------------------------|-------|
| | | 0 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 & + | | |
| | | C0010 | C0020 | C0030 | C0040 | C0050 | C0060 | C0070 | C0080 | C0090 | C0100 | C0110 | C0170 | C0180 |
| Prior | R0100 | | | | | | | | | | | 39 | 39 | 39 |
| N-9 | R0160 | 26 | 147 | 270 | 117 | 35 | 18 | 24 | 6 | 0 | 0 | | 0 | 643 |
| N-8 | R0170 | 46 | 285 | 159 | 96 | 109 | 8 | 0 | 9 | 3 | | | 3 | 714 |
| N-7 | R0180 | 40 | 256 | 288 | 241 | 75 | 19 | 72 | 0 | | | | 0 | 991 |
| N-6 | R0190 | 28 | 129 | 218 | 107 | 131 | 36 | 27 | | | | | 27 | 678 |
| N-5 | R0200 | 18 | 241 | 405 | 89 | 103 | 31 | | | | | | 31 | 888 |
| N-4 | R0210 | 77 | 120 | 85 | 287 | 16 | | | | | | | 16 | 585 |
| N-3 | R0220 | 64 | 62 | 115 | 87 | | | | | | | | 87 | 328 |
| N-2 | R0230 | 22 | 79 | 171 | | | | | | | | | 171 | 272 |
| N-1 | R0240 | 18 | 20 | | | | | | | | | | 20 | 37 |
| N | R0250 | 20 | | | | | | | | | | | 20 | 20 |
| Total | R0260 | | | | | | | | | | | | 414 | 5.194 |

| | | Gross undiscounted Best Estimate Claims Provisions - Development year (absolute amount). Total Non-Life Business | | | | | | | | | | Year end (discounted data) | |
|-------|--------------|--|-------|-------|-------|-------|-------|-------|-------|-------|-------|----------------------------|-------|
| | | 0 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 & + | |
| | | C0200 | C0210 | C0220 | C0230 | C0240 | C0250 | C0260 | C0270 | C0280 | C0290 | C0300 | C0360 |
| Prior | R0100 | | | | | | | | | | | 3 | 3 |
| N-9 | R0160 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13 | | 13 |
| N-8 | R0170 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15 | | | 15 |
| N-7 | R0180 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 21 | | | | 21 |
| N-6 | R0190 | 0 | 0 | 0 | 0 | 0 | 0 | 21 | | | | | 21 |
| N-5 | R0200 | 0 | 0 | 0 | 0 | 0 | 74 | | | | | | 74 |
| N-4 | R0210 | 0 | 0 | 0 | 0 | 52 | | | | | | | 52 |
| N-3 | R0220 | 0 | 0 | 0 | 73 | | | | | | | | 73 |
| N-2 | R0230 | 0 | 0 | 178 | | | | | | | | | 178 |
| N-1 | R0240 | 0 | 211 | | | | | | | | | | 211 |
| N | R0250 | 179 | | | | | | | | | | | 179 |
| Total | R0260 | | | | | | | | | | | | 841 |

S.22.01.21: Impact of the long term guarantees and transitional measure

| | | Amount with Long Term Guarantee measures and transitionals | Impact of transitional on technical provisions | Impact of transitional on interest rate | Impact of volatility adjustment set to zero | Impact of matching adjustment set to zero |
|---|--------------|---|--|--|--|--|
| | | C0010 | C0030 | C0050 | C0070 | C0090 |
| Technical provisions | R0010 | 5.518.696 | 0 | 0 | 38.340 | 0 |
| Basic own funds | R0020 | 686.190 | 0 | 0 | -39.551 | 0 |
| Eligible own funds to meet Solvency Capital Requirement | R0050 | 750.396 | 0 | 0 | -37.955 | 0 |
| Solvency Capital Requirement | R0090 | 289.508 | 0 | 0 | 3.192 | 0 |
| Eligible own funds to meet Minimum Capital Requirement | R0100 | 624.279 | 0 | 0 | -39.258 | 0 |
| Minimum Capital Requirement | R0110 | 93.187 | 0 | 0 | 1.469 | 0 |

S.23.01.01: Own Funds, including basic own funds and ancillary own funds

| | | Total | Tier 1 - unrestricted | Tier 1 - restricted | Tier 2 | Tier 3 |
|--|--------------|-----------------|--------------------------|------------------------|----------------|----------|
| | | C0010 | C0020 | C0030 | C0040 | C0050 |
| Basic own funds before deduction for participations in other financial sector as foreseen in article 68 of Delegated Regulation 2015/35 | | | | | | |
| Ordinary share capital (gross of own shares) | R0010 | 336.903 | 336.903 | | 0 | |
| Share premium account related to ordinary share capital | R0030 | 0 | 0 | | 0 | |
| Initial funds, members' contributions or the equivalent basic own - fund item for mutual and mutual-type undertakings | R0040 | 0 | 0 | | 0 | |
| Subordinated mutual member accounts | R0050 | 0 | | 0 | 0 | 0 |
| Surplus funds | R0070 | 16.000 | 16.000 | | | |
| Preference shares | R0090 | 0 | | 0 | 0 | 0 |
| Share premium account related to preference shares | R0110 | 0 | | 0 | 0 | 0 |
| Reconciliation reserve | R0130 | 252.738 | 252.738 | | | |
| Subordinated liabilities | R0140 | 80.548 | | 0 | 80.548 | 0 |
| An amount equal to the value of net deferred tax assets | R0160 | 0 | | | | 0 |
| Other own fund items approved by the supervisory authority as basic own funds not specified above | R0180 | 0 | 0 | 0 | 0 | 0 |
| Own funds from the financial statements that should not be represented by the reconciliation reserve and do not meet the criteria to be classified as Solvency II own funds | | | | | | |
| Own funds from the financial statements that should not be represented by the reconciliation reserve and do not meet the criteria to be classified as Solvency II own funds | R0220 | 0 | | | | |
| Deductions | | | | | | |
| Deductions for participations in financial and credit institutions | R0230 | 0 | 0 | 0 | 0 | 0 |
| Total basic own funds after deductions | R0290 | 686.190 | 605.642 | 0 | 80.548 | 0 |
| Ancillary own funds | | | | | | |
| Unpaid and uncalled ordinary share capital callable on demand | R0300 | 138.142 | | | 138.142 | |
| Unpaid and uncalled initial funds, members' contributions or the equivalent basic own fund item for mutual and mutual - type undertakings, callable on demand | R0310 | 0 | | | 0 | |
| Unpaid and uncalled preference shares callable on demand | R0320 | 0 | | | 0 | 0 |
| A legally binding commitment to subscribe and pay for subordinated liabilities on demand | R0330 | 0 | | | 0 | 0 |
| Letters of credit and guarantees under Article 96(2) of the Directive 2009/138/EC | R0340 | 0 | | | 0 | |
| Letters of credit and guarantees other than under Article 96(2) of the Directive 2009/138/EC | R0350 | 0 | | | 0 | 0 |
| Supplementary members calls under first subparagraph of Article 96(3) of the Directive 2009/138/EC | R0360 | 0 | | | 0 | |
| Supplementary members calls - other than under first subparagraph of Article 96(3) of the Directive 2009/138/EC | R0370 | 0 | | | 0 | 0 |
| Other ancillary own funds | R0390 | 0 | | | 0 | 0 |
| Total ancillary own funds | R0400 | 138.142 | | | 138.142 | 0 |
| Available and eligible own funds | | | | | | |
| Total available own funds to meet the SCR | R0500 | 824.332 | 605.642 | 0 | 218.690 | 0 |
| Total available own funds to meet the MCR | R0510 | 686.190 | 605.642 | 0 | 80.548 | |
| Total eligible own funds to meet the SCR | R0540 | 750.396 | 605.642 | 0 | 144.754 | 0 |
| Total eligible own funds to meet the MCR | R0550 | 624.279 | 605.642 | 0 | 18.637 | |
| SCR | R0580 | 289.508 | | | | |
| MCR | R0600 | 93.187 | | | | |
| Ratio of Eligible own funds to SCR | R0620 | 259,197% | | | | |
| Ratio of Eligible own funds to MCR | R0640 | 669,918% | | | | |

S.23.01.01: Own Funds, including basic own funds and ancillary own funds (continued)

| | | |
|---|--------------|---------|
| Reconciliation reserve | | |
| Excess of assets over liabilities | R0700 | 605.642 |
| Own shares (held directly and indirectly) | R0710 | 0 |
| Foreseeable dividends, distributions and charges | R0720 | 0 |
| Other basic own fund items | R0730 | 352.903 |
| Adjustment for restricted own fund items in respect of matching adjustment portfolios and ring fenced funds | R0740 | 0 |
| Reconciliation reserve | R0760 | 252.738 |
| Expected profits | | |
| Expected profits included in future premiums (EPIFP) - Life business | R0770 | 59.508 |
| Expected profits included in future premiums (EPIFP) - Non-life business | R0780 | 1.309 |
| Total Expected profits included in future premiums (EPIFP) | R0790 | 60.816 |

S.25.01.21: Solvency Capital Requirement for undertakings on Standard Formula

| | | Gross solvency capital requirement | Simplifications |
|---|--------------|------------------------------------|-----------------|
| | | C0110 | C0120 |
| Market risk | R0010 | 193.147.432 | |
| Counterparty default risk | R0020 | 5.267.506 | |
| Life underwriting risk | R0030 | 125.666.200 | |
| Health underwriting risk | R0040 | 36.509.965 | |
| Non-life underwriting risk | R0050 | 0 | |
| Diversification | R0060 | -89.758.180 | |
| Intangible asset risk | R0070 | 0 | |
| Basic Solvency Capital Requirement | R0100 | 270.832.923 | |

| | | Value |
|---|--------------|--------------|
| | | C0100 |
| Operational risk | R0130 | 21.323.603 |
| Loss-absorbing capacity of technical provisions | R0140 | -2.648.566 |
| Loss-absorbing capacity of deferred taxes | R0150 | 0 |
| Capital requirement for business operated in accordance with Art. 4 of Directive 2003/41/EC | R0160 | 0 |
| Solvency Capital Requirement excluding capital add-on | R0200 | 289.507.960 |
| Capital add-on already set | R0210 | 0 |
| Solvency capital requirement | R0220 | 289.507.960 |
| Other information on SCR | | |
| Capital requirement for duration-based equity risk sub-module | R0400 | 0 |
| Total amount of Notional Solvency Capital Requirements for remaining part | R0410 | 0 |
| Total amount of Notional Solvency Capital Requirements for ring fenced funds | R0420 | 0 |
| Total amount of Notional Solvency Capital Requirements for matching adjustment portfolios | R0430 | 0 |
| Diversification effects due to RFF nSCR aggregation for article 304 | R0440 | 0 |

S.25.01.21: Solvency Capital Requirement for undertakings on Standard Formula (continued)

| | | USP |
|----------------------------|--------------|--------------|
| | | C0090 |
| Life underwriting risk | R0030 | 12 – None |
| Health underwriting risk | R0040 | 26 – None |
| Non-life underwriting risk | R0050 | |

| | | Yes/No |
|------------------------------------|--------------|---|
| | | C0109 |
| Approach based on average tax rate | R0590 | 3 - Not applicable as LAC DT is not used (in this case R0600 to R0690 are not applicable). See EIOPA Guidelines on loss-absorbing capacity of technical provisions and deferred taxes |

| | | LAC DT |
|--|--------------|--------------|
| | | C0130 |
| LAC DT | R0640 | 0 |
| LAC DT justified by reversion of deferred tax liabilities | R0650 | 0 |
| LAC DT justified by reference to probable future taxable economic profit | R0660 | 0 |
| LAC DT justified by carry back, current year | R0670 | 0 |
| LAC DT justified by carry back, future years | R0680 | 0 |
| Maximum LAC DT | R0690 | 0 |

S.28.02.01: Minimum Capital Requirement for insurance undertakings engaged in both life and non-life insurance activity**MCR components**

| | | MCR components | |
|--|--------------|--------------------------------|-------------------------------|
| | | Non-life activities | Life activities |
| | | MCR _(NL, NL) Result | MCR _(NL, L) Result |
| | | C0010 | C0020 |
| Linear formula component for non-life insurance and reinsurance obligations | R0010 | 317 | 0 |

Background information

| | | Background information | | | |
|--|--------------|---|---|---|---|
| | | Non-life activities | | Life activities | |
| | | Net (of reinsurance/SPV) best estimate and TP calculated as a whole | Net (of reinsurance) written premiums in the last 12 months | Net (of reinsurance/SPV) best estimate and TP calculated as a whole | Net (of reinsurance) written premiums in the last 12 months |
| | | C0030 | C0040 | C0050 | C0060 |
| Medical expense insurance and proportional reinsurance | R0020 | 0 | 0 | 0 | 0 |
| Income protection insurance and proportional reinsurance | R0030 | 0 | 3.730 | 0 | 0 |
| Workers' compensation insurance and proportional reinsurance | R0040 | 0 | 0 | 0 | 0 |
| Motor vehicle liability insurance and proportional reinsurance | R0050 | 0 | 0 | 0 | 0 |
| Other motor insurance and proportional reinsurance | R0060 | 0 | 0 | 0 | 0 |
| Marine, aviation and transport insurance and proportional reinsurance | R0070 | 0 | 0 | 0 | 0 |
| Fire and other damage to property insurance and proportional reinsurance | R0080 | 0 | 0 | 0 | 0 |
| General liability insurance and proportional reinsurance | R0090 | 0 | 0 | 0 | 0 |
| Credit and suretyship insurance and proportional reinsurance | R0100 | 0 | 0 | 0 | 0 |
| Legal expenses insurance and proportional reinsurance | R0110 | 0 | 0 | 0 | 0 |
| Assistance and proportional reinsurance | R0120 | 0 | 0 | 0 | 0 |
| Miscellaneous financial loss insurance and proportional reinsurance | R0130 | 0 | 0 | 0 | 0 |
| Non-proportional health reinsurance | R0140 | 0 | 0 | 0 | 0 |
| Non-proportional casualty reinsurance | R0150 | 0 | 0 | 0 | 0 |
| Non-proportional marine, aviation and transport reinsurance | R0160 | 0 | 0 | 0 | 0 |
| Non-proportional property reinsurance | R0170 | 0 | 0 | 0 | 0 |

Linear formula component for life insurance and reinsurance obligations

| | | Non-life activities | Life activities |
|--|--------------|-------------------------------|------------------------------|
| | | MCR _(L, NL) Result | MCR _(L, L) Result |
| | | C0070 | C0080 |
| Linear formula component for life insurance and reinsurance obligations | R0200 | 0 | 92.870 |

Total capital at risk for all life (re)insurance obligations

| | | Non-life activities | | Life activities | |
|---|--------------|---|--|---|--|
| | | Net (of reinsurance/SPV) best estimate and TP calculated as a whole | Net (of reinsurance/SPV) total capital at risk | Net (of reinsurance/SPV) best estimate and TP calculated as a whole | Net (of reinsurance/SPV) total capital at risk |
| | | C0090 | C0100 | C0110 | C0120 |
| Obligations with profit participation - guaranteed benefits | R0210 | 0 | | 2.180.722 | |
| Obligations with profit participation - future discretionary benefits | R0220 | 0 | | 8.393 | |
| Index-linked and unit-linked insurance obligations | R0230 | 0 | | 1.083.972 | |
| Other life (re)insurance and health (re)insurance obligations | R0240 | 0 | | 100.754 | |
| Total capital at risk for all life (re)insurance obligations | R0250 | | 0 | | 4.166.360 |

Overall MCR calculation

| | | C0130 |
|------------------------------------|--------------|--------------|
| Linear MCR | R0300 | 93.187 |
| SCR | R0310 | 289.508 |
| MCR cap | R0320 | 130.279 |
| MCR floor | R0330 | 72.377 |
| Combined MCR | R0340 | 93.187 |
| Absolute floor of the MCR | R0350 | 6.200 |
| Minimum Capital Requirement | R0400 | 93.187 |

Notional non-life and life MCR calculation

| | | Non-life activities | Life activities |
|--|--------------|---------------------|-----------------|
| | | C0140 | C0150 |
| Notional linear MCR | R0500 | 317 | 92.870 |
| Notional SCR excluding add-on (annual or latest calculation) | R0510 | 985 | 288.523 |
| Notional MCR cap | R0520 | 443 | 129.835 |
| Notional MCR floor | R0530 | 246 | 72.131 |
| Notional Combined MCR | R0540 | 317 | 92.870 |
| Absolute floor of the notional MCR | R0550 | 2.500 | 3.700 |
| Notional MCR | R0560 | 2.500 | 92.870 |